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# Proposed programme budget for the biennium 2006-2007*

## Part V
## Regional cooperation for development

## Section 17
## Economic and social development in Africa

**(Programme 14 of the biennial programme plan and priorities for the period 2006-2007)****

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* A summary of the approved programme budget will subsequently be issued as *Official Records of the General Assembly, Sixtieth Session* (A/60/6/Add.1).

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# Section 17A
# Regional commission

## Overview

17A.1 The programme of work described below is based on programme 14, Economic and social development in Africa, of the biennial programme plan for the period 2006-2007, adopted by the General Assembly in its resolution 59/275 of 23 December 2004. This programme is under the responsibility of the Economic Commission for Africa (ECA).

17A.2 The overall objective of the programme is to assist African countries and their development organizations to formulate and implement appropriate policies and programmes for accelerated and sustained growth for poverty reduction in line with the goals and priorities of the New Partnership for Africa's Development (NEPAD) and internationally agreed development goals, including those contained in the United Nations Millennium Declaration (General Assembly resolution 55/2) and in the outcomes of major United Nations conferences and international agreements since 1992.

17A.3 The objective of the programme will be achieved through the implementation of activities in eight interdependent and complementary subprogrammes, which broadly reflect the development priorities of the region. The modalities for implementation will include research, advocacy and awareness-raising; policy analysis; organization of policy debates to facilitate consensus-building and adoption of common regional positions on key issues; and the provision of technical assistance in the form of policy advice, group training programmes and field projects to disseminate best practices for wider replication in the region.

17A.4 While many of the activities and outputs described in this programme budget reflect continuity in the direction of the work carried out by ECA in the previous biennium, a number of areas will receive greater attention and emphasis in the biennium 2006-2007. Key among these are statistics, addressing the issue of HIV/AIDS, transport and communications infrastructure development and gender mainstreaming. The work on statistics will be reoriented to focus on poverty-related statistics and indicators for tracking and reporting progress on the United Nations Millennium Development Goals in Africa, as well as towards further strengthening the coordination of statistical programmes in the region. Similarly, the programme will place renewed emphasis on addressing the special needs of the least developed countries and landlocked and other geographically disadvantaged countries.

17A.5 Emphasis will also be given to social development issues in the work under subprogramme 1, Facilitating economic and social policy analysis, with particular focus on increasing the awareness of member States of the need to pay more attention to emerging social issues in national policy formulation and implementation. In this context, the work of ECA in the area of HIV/AIDS will continue to focus on examining the development implications of the epidemic in Africa and help in promoting appropriate policy responses in its prevention and treatment.

17A.6 With regard to gender mainstreaming, ECA will continue to support its member States in ensuring that their development policies and programmes reflect a gender dimension. Specifically, ECA will track the advancement of women in Africa's development performance through the operationalizing tools it has developed, such as the African Gender Development Index and the Gender Aware macroeconomic model.

17A.7 During the biennium 2006-2007, continued emphasis will be given to deepening the ECA partnership agenda through special initiatives such as the African Development Forum, the African Learning Group on Poverty Reduction Strategy Papers, the ECA/Organization for Economic Cooperation and Development (OECD) joint work on Mutual Review of Development

Effectiveness, the "Big Table" high-level dialogue among ministers of finance from selected African countries with their OECD counterparts on key development initiatives and promises for Africa and through the active contribution of ECA to the work of the Strategic Partnership with Africa on improving the quality of assistance to Africa. ECA will also continue to work closely with other institutions at the regional and subregional levels on issues of common concern to member States. ECA will also strengthen its cooperation with partners in the private sector, civil society and research institutions, as well as with bilateral and multilateral donors in support of Africa's development objectives.

17A.8 As a result of the comprehensive internal review undertaken in formulating the proposed programme budget for the biennium 2006-2007, the number of outputs for substantive divisions will be reduced by 159, or 32 per cent, from a total of 499 in the biennium 2004-2005 to 340 in 2006-2007. This reduction, which is aimed at concentrating limited resources on key outputs, will also lead to the creation of more synergies in the work programme, particularly between the ECA headquarters and the subregional offices, through the establishment of task-oriented intra- and interdivisional work teams based on a clear division of labour that emphasizes the complementarities in the work programme.

17A.9 The programme's main expected accomplishments and indicators of achievement for the biennium 2006-2007 are detailed, together with required resources, under the programme of work, as well as under executive direction and management. The overall framework of these expected accomplishments and indicators of achievement is shown in table 17A.1.

Table 17A.1 **Framework of expected accomplishments and indicators of achievement by component**

| *Component* | *Number of expected accomplishments* | *Number of indicators of achievement* |
|---|---|---|
| A. Executive direction and management | 4 | 7 |
| B. Programme of work | | |
| 1. Facilitating economic and social policy analysis | 2 | 4 |
| 2. Fostering sustainable development | 1 | 2 |
| 3. Strengthening development management | 2 | 2 |
| 4. Harnessing information for development | 2 | 4 |
| 5. Promoting trade and regional integration | 3 | 3 |
| 6. Promoting the advancement of women | 2 | 2 |
| 7. Supporting subregional activities for development | 2 | 2 |
| 8. Development planning and administration | 1 | 1 |
| **Total** | **19** | **27** |

17A.10 The overall resources under this section amount to $94,756,400, before recosting, reflecting a growth of $100,000, or 0.1 per cent, compared with the revised appropriation for the biennium 2004-2005. The increase is the result of a range of adjustments in the activities and related resources proposed for this section, which may be summarized as follows:

(a) An increase of $271,500 under executive direction and management to meet additional requirements for strengthening special programmes and partnership activities within and outside the continent in connection with resource mobilization and developing and leading the implementation of key development initiatives, such as the African Development Forum and the African Learning Group on Poverty Reduction Strategy Papers, with a view to leveraging the effectiveness of ECA. These activities require the redeployment of one P-3 post from programme support ($264,000) and additional overtime resources to service high-level policy gatherings ($7,500);

(b) An increase of $562,300 under programme of work reflects additional post requirements for strengthening the five ECA subregional offices to enable them to serve as fully operational arms of ECA in delivering policy advice and undertaking operational work for member States and subregional international organizations, especially in the priority areas of implementation of the United Nations Millennium Development Goals and NEPAD. This strengthening is reflected in the net inward redeployment of two additional P-4 posts to the programme of work, in particular to subprogramme 7, Supporting subregional activities for development ($717,400), partly offset by a decrease in non-post requirements ($155,100) under consultants and experts, travel, contractual services and external printing, which is mainly due to the reduction of outputs mentioned in paragraph 17A.8 above;

(c) A decrease of $733,800 under programme support resulting mainly from the net outward redeployment of three posts: one P-3 to executive direction and management and two P-4 posts to subprogramme 7 under programme of work ($981,400), partly offset by the reclassification of a Field Service post to P-3 in order to reflect the increased responsibilities of the post ($6,600), and additional non-post requirements ($241,000), owing mostly to the expected increase in the cost of water and electricity and rental and maintenance of data-processing equipment, including the acquisition of new operating systems software and licences.

17A.11 In the biennium 2006-2007, the projected extrabudgetary resources of $22,972,300, mobilized from mostly bilateral sources under agreements between the Commission and global and regional institutions and organizations concerned with African development, will supplement the regular budget to finance technical cooperation activities in the broad priority areas, including: building capacity for meeting the United Nations Millennium Development Goals; integrated water resources management; improving good governance systems; harnessing information and communication technologies for socio-economic development; strengthening capacity for trade negotiations; integrating gender concerns into development policies and programmes; and providing support to member States and the regional economic communities in the implementation of NEPAD. The projected decrease in extrabudgetary resources compared to the current biennium is based on conservative estimates of bilateral contributions pending the completion of negotiations for the renewal of the Memorandum of Understanding with ECA major donors.

17A.12 The issue of publications as a part of the programme of work has been reviewed in the context of each subprogramme. It is anticipated that recurrent and non-recurrent publications will be issued as shown below in summary and as distributed in the output information for each subprogramme.

Table 17A.2 **Summary of publications**

| *Publications* | *2002-2003 actual* | *2004-2005 estimate* | *2006-2007 estimate* |
|---|---|---|---|
| Recurrent | 33 | 48 | 18 |
| Non-recurrent | 42 | 58 | 57 |
| **Total** | **75** | **106** | **75** |

17A.13 Pursuant to General Assembly resolution 58/269 of 23 December 2003, resources identified for the conduct of monitoring and evaluation would amount to $803,836, reflected under programme support. This amount includes $504,700 under the regular budget and $299,136 financed from extrabudgetary resources.

17A.14 The percentage distribution of total resources under this section for the biennium 2006-2007 is shown in table 17A.3.

Table 17A.3 **Percentage distribution of resources by component**

| *Component* | *Regular budget* | *Extrabudgetary* |
|---|---|---|
| A. Policymaking organs | 0.6 | — |
| B. Executive direction and management | 4.2 | 25.8 |
| C. Programme of work | 59.6 | 55.4 |
| 1. Facilitating economic and social policy analysis | 8.4 | 3.0 |
| 2. Fostering sustainable development | 6.1 | 8.3 |
| 3. Strengthening development management | 6.1 | 5.4 |
| 4. Harnessing information for development | 4.4 | 21.2 |
| 5. Promoting trade and regional integration | 7.7 | 4.7 |
| 6. Promoting the advancement of women | 4.4 | 2.5 |
| 7. Supporting subregional activities for development | 21.6 | 10.3 |
| 8. Development planning and administration | 0.9 | — |
| D. Programme support | 35.6 | 18.8 |
| Conference and general services | 4.6 | 1.8 |
| **Total** | **100.0** | **100.0** |

Table 17A.4 **Resource requirements by component**

(Thousands of United States dollars)

(1) *Regular budget*

| *Component* | *2002-2003 expenditure* | *2004-2005 appropriation* | *Resource growth* | | *Total before recosting* | *Recosting* | *2006-2007 estimate* |
|---|---|---|---|---|---|---|---|
| | | | *Amount* | *Percentage* | | | |
| A. Policymaking organs | 457.2 | 578.3 | — | — | 578.3 | 40.8 | 619.1 |
| B. Executive direction and management | 2 884.3 | 3 716.4 | 271.5 | 7.3 | 3 987.9 | 237.5 | 4 225.4 |
| C. Programme of work | 44 475.3 | 56 094.8 | 562.3 | 1.0 | 56 657.1 | 3 324.4 | 59 981.5 |
| D. Programme support | 29 217.5 | 34 266.9 | (733.8) | (2.1) | 33 533.1 | 2 310.5 | 35 843.6 |
| **Subtotal** | **77 034.3** | **94 656.4** | **100.0** | **0.1** | **94 756.4** | **5 913.2** | **100 669.6** |

(2) *Extrabudgetary*

| | *2002-2003 expenditure* | *2004-2005 estimate* | *2006-2007 estimate* |
|---|---|---|---|
| **Subtotal** | **19 771.9** | **27 565.8** | **22 972.3** |
| **Total (1) and (2)** | **96 806.2** | **122 222.2** | **123 641.9** |

Table 17A.5 **Post requirements**

| Category | Established regular budget posts | | Temporary posts: Regular budget | | Temporary posts: Extrabudgetary | | Total | |
|---|---|---|---|---|---|---|---|---|
| | 2004-2005 | 2006-2007 | 2004-2005 | 2006-2007 | 2004-2005 | 2006-2007 | 2004-2005 | 2006-2007 |
| **Professional and above** | | | | | | | | |
| USG | 1 | 1 | — | — | — | — | 1 | 1 |
| D-2 | 1 | 1 | — | — | — | — | 1 | 1 |
| D-1 | 15 | 15 | — | — | 2 | 1 | 17 | 16 |
| P-5 | 40 | 40 | — | — | 1 | 2 | 41 | 42 |
| P-4/3 | 132 | 133 | — | — | 9 | 6 | 141 | 139 |
| P-2/1 | 29 | 29 | — | — | 6 | 3 | 35 | 32 |
| **Subtotal** | **218** | **219** | **—** | **—** | **18** | **12** | **236** | **231** |
| **General Service and related** | | | | | | | | |
| Local level | 299 | 299 | — | — | 78 | 73 | 377 | 372 |
| Field Service | 3 | 2 | — | — | — | — | 3 | 2 |
| **Subtotal** | **302** | **301** | **—** | **—** | **78** | **73** | **380** | **374** |
| **Total** | **520** | **520** | **—** | **—** | **96** | **85** | **616** | **605** |

# A. Policymaking organs

***Resource requirements (before recosting): $578,300***

17A.15 By its resolution 826 (XXXII) of 8 May 1997 regarding the reform of the intergovernmental machinery of ECA, the Commission established the structure and functioning of its intergovernmental machinery, comprising the Conference of African Ministers responsible for Economic and Social Development and Planning and its Technical Committee of the Whole, as well as the Conference of African Ministers of Finance, convened biennially in alternate years, and seven functional and sectoral subsidiary organs of the Commission. At its thirty-fourth session, in 2001, the Commission decided that those Conferences should be merged and henceforth should meet annually. The two subsidiary organs, the Committee on Industry and Private Sector Development and the Committee on Natural Resources and Science and Technology, were discontinued and the related issues are dealt with by the Committee on Trade and Regional Cooperation and Integration and the Committee on Sustainable Development.

**Organs dealing with overall development issues**

*Conference of African Ministers of Finance, Planning and Economic Development and its Committee of Experts*

17A.16 The Conference of African Ministers of Finance, Planning and Economic Development provides legislative mandate and policy guidance to the work of the Commission, considers and endorses the work programme of the ECA secretariat, serves as a forum articulating Africa's position on development issues on the agenda of the United Nations, and decides on the recommendations of its subsidiary bodies and of the Executive Secretary.

17A.17 Starting in 2001, the Conference of Ministers meets on an annual basis. The Committee of Experts meets prior to the Conference and provides technical support to the Conference. The Bureau of the Commission includes a representative from each of the five subregions of the continent, namely, North, East, Southern, West and Central Africa. It consists of a chairman, three vice-chairmen and a rapporteur.

*Intergovernmental committees of experts of the ECA subregional offices*

17A.18 The five intergovernmental committees of experts of the ECA subregional offices meet annually and report to the Conference of African Ministers of Finance, Planning and Economic Development. The committees oversee the overall formulation and implementation of the programme of work and priorities of the respective subregional development centres and make recommendations on issues concerning economic and social development in their respective subregions, as well as on the promotion and strengthening of subregional economic cooperation and integration.

**Functional and sectoral subsidiary organs of the Commission**

*Committee on Women and Development*

17A.19 The role of the Committee on Women and Development, as an advisory forum of experts and policymakers, is to provide guidance to the Commission in its work on the advancement of women. It also provides a platform for advocacy and for assessing follow-up and implementation by African Governments of the global and regional platforms for action for the advancement of women. In particular, it addresses issues relating to the economic empowerment of women, protection of their legal and human rights and improved access to education and health. It meets on a biennial basis.

*Committee on Development Information*

17A.20 The Committee aims to strengthen the role of the Commission in assisting its member States in developing their national information and communication infrastructure by bringing together experts and policymakers to advise it in that area. The Committee's members include experts from such fields as planning, statistics and geo-information systems. The Committee meets biennially.

*Committee on Sustainable Development*

17A.21 The Committee serves as a forum of experts that provides advice to the Commission in the interlinked areas of food security, population, environment and human settlements. In this regard, it provides a platform for advocacy and assessment of follow-up activities by African Governments to regional and global plans of action, such as the relevant decisions and outcomes of the World Summit on Sustainable Development. The Committee also deals with issues related to the promotion of cooperation among African countries in the areas of science and technology and natural resources development and management. The Committee meets on a biennial basis.

*Committee on Human Development and Civil Society*

17A.22 The Committee's mission is to promote human development and the participation of civil society in the development process. It enables ECA to draw on the opinions of experts in the public and private sectors and civil society in its operations. The Committee conducts development and follow-up activities pertaining to global conferences and regional action programmes. It reviews major trends and issues of regional interest regarding human development and society. The Committee meets biennially.

*Committee on Regional Cooperation and Integration*

17A.23 The Committee promotes the implementation of measures designed to strengthen economic cooperation and integration among African countries. It coordinates and harmonizes economic policies among African countries as a prerequisite for accelerating regional economic integration. In view of the importance of trade in regional cooperation and integration, the Committee also focuses on intra-African and international trade. It comprises experts in the field of international trade and integration drawn from Governments and the private sector. It meets on a biennial basis.

17A.24 With the exception of the Commission, which meets in a seven-day annual session, all intergovernmental organs of the Commission meet for a duration of from four to six days.

Table 17A.6 **Resource requirements**

| | *Resources (thousands of United States dollars)* | | *Posts* | |
|---|---|---|---|---|
| *Category* | *2004-2005* | *2006-2007 (before recosting)* | *2004-2005* | *2006-2007* |
| Non-post | 578.3 | 578.3 | — | — |
| **Total** | **578.3** | **578.3** | **—** | **—** |

17A.25 The resource requirements in the amount of $578,300, at the maintenance level, provide for the continuation of non-post resources, including temporary assistance for meetings, general temporary assistance, overtime, contractual services and operating expenses for servicing the sessions of the Commission and its subsidiary bodies and other related requirements.

## B. Executive direction and management

***Resource requirements (before recosting): $3,987,900***

17A.26 The activities under executive direction and management encompass the functions of the Executive Secretary, his or her immediate office, including the Deputy Executive Secretary, the Special Assistant to the Executive Secretary, the Secretary to the Commission and the Information and Communication Team.

17A.27 The Office of the Executive Secretary provides overall strategic direction and leadership for the integrated management of the programme of work and resources of ECA for secretariat-wide effectiveness and efficiency; ensures effective implementation of the resolutions and decisions of the intergovernmental organs; defines major regional strategies and plans of action for Africa's socio-economic development approved by the Commission; provides advocacy to member States and subregional and regional organizations in Africa; fosters ownership and policy consensus-building on urgent development issues facing the continent; leads resource mobilization efforts in the context of the ECA partnership agenda; and fosters wider outreach and dissemination of the results of ECA activities to Governments, other stakeholders and interested parties. In that respect, the Office maintains liaison with subregional and regional intergovernmental organizations, including, in particular, the African Union and the African Development Bank, on major regional development issues and concerns. The Office also coordinates, harmonizes and maintains liaison with United Nations specialized agencies, funds and programmes and other regional commissions on issues of mutual interest.

17A.28 During the biennium 2006-2007, the Office will continue: (a) facilitating and monitoring major international initiatives and programmes by development partners, as well as initiatives undertaken under the auspices of the United Nations, such as the United Nations Millennium Declaration and outcomes of major United Nations conferences and international agreements since 1992; (b) undertaking and overseeing special programmes, such as the African Development Forum and the Mutual Accountability process and Africa/OECD high-level policy forum; (c) playing a critical leadership and oversight role in terms of ECA support to the African Peer Review Mechanism and the overall NEPAD process; and (d) providing direction and policy orientation to sustain awareness of and policy support to address the impact on development of the HIV/AIDS pandemic in Africa.

17A.29 The Office also oversees the functioning of the intergovernmental machinery of the Commission, including the provision of overall direction and coordination in servicing its annual sessions and those of its subsidiary bodies.

17A.30 The Office includes the Information and Communication Team, whose role is to enhance information and communication flows on Africa's development; facilitate communication between ECA and its key constituents in and outside Africa; and raise awareness on the key challenges to development and the steps needed to address them. The Team also acts as a regional clearing house on African development issues for research institutions, donors and end-users of ECA products.

Table 17A.7 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

**Objective of the Organization**: To ensure effective implementation of legislative mandates and compliance with United Nations policies and procedures with respect to the management of the programme of work and of staff and financial resources.

| Expected accomplishments of the Secretariat | Indicators of achievement |
|---|---|
| (a) Programme of work is effectively managed and supported by staff, financial resources and cooperating partners | (a) (i) Timely delivery of outputs and services<br>*Performance measures*:<br>2002-2003: 85 per cent<br>Estimate 2004-2005: 95 per cent<br>Target 2006-2007: 99 per cent<br>(ii) Timely recruitment and placement of staff as evidenced by the reductions in the vacancy rate<br>*Performance measures*:<br>2002-3003: not applicable<br>Estimate 2004-2005: 83 per cent<br>Target 2006-2007: 90 per cent<br>(iii) Percentage of efficient and effective use of resources |

| | |
|---|---|
| | *Performance measures*:<br>2002-2003: not applicable<br>Estimate 2004-2005: 99.2 per cent<br>Target 2006-2007: 99.2 per cent |
| (b) Improved collaboration to enhance Africa's development agenda | (b) Increased number of partnership initiatives<br>*Performance measures*:<br>2002-2003: not applicable<br>Estimate 2004-2005: 3 initiatives<br>Target 2006-2007: 4 initiatives |
| (c) Enhanced policy coherence in the management of the economic and social activities of the United Nations system in Africa | (c) Increased number of regional consultative meetings<br>*Performance measures*:<br>2002-2003: not applicable<br>Estimate 2004-2005: 4 meetings<br>Target 2006-2007: 6 meetings |
| (d) Increased awareness of ECA activities and research findings | (d) Increase in demand for ECA publications<br>*Performance measures*:<br>2002-2003: not applicable<br>Estimate 2004-2005: by 10 per cent<br>Target 2006-2007: by 20 per cent |

**External factors**

17A.31 Objectives and accomplishments are expected to be achieved on the assumption that: (a) the stakeholders fulfil their responsibilities and obligations; and (b) there is no shortfall in funding.

Table 17A.8 **Resource requirements**

| Category | Resources (thousands of United States dollars) 2004-2005 | 2006-2007 (before recosting) | Posts 2004-2005 | 2006-2007 |
|---|---|---|---|---|
| Post | 3 179.5 | 3 443.5 | 18 | 19 |
| Non-post | 536.9 | 544.4 | — | — |
| **Subtotal** | **3 716.4** | **3 987.9** | **18** | **19** |
| Extrabudgetary | 8 854.9 | 5 930.0 | 23 | 5 |
| **Total** | **12 571.3** | **9 917.9** | **41** | **24** |

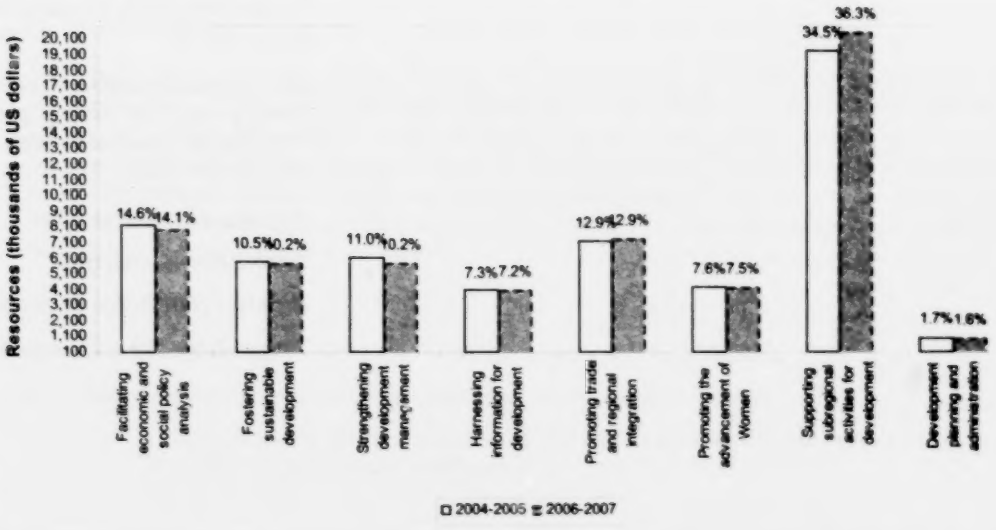
17A.32 The resource requirements of $3,443,500 will provide for 19 posts, inclusive of 8 posts (1 P-5, 1 P-4, 2 P-3 and 4 General Service (Local level)) for the Information and Communications Team. It reflects an increase of $264,000 resulting from the inward redeployment of one P-3 post from programme support to strengthen special programmes and partnership activities in connection with resource mobilization and to support the implementation of key development initiatives, such as the African Development Forum and the African Learning Group on Poverty Reduction Strategy. The amount of $544,400 for non-post requirements includes an increase of $7,500 for overtime resulting from an additional workload in servicing high-level forums and meetings in connection with the African Union and the African Development Forum themes and meetings of the NEPAD Heads of State Implementation Committee. The extrabudgetary resources of $5,930,000, provided mostly through bilateral agreements, are in support of the special initiatives to advance Africa's Development Agenda, build consensus and help advocate Africa's position. These initiatives include: the African Development Forum; the high-level policy gathering ("Big Table") with the participation of the African Union, OECD, the United Nations Development Programme (UNDP), and the Bretton Woods institutions; the Poverty Reduction Strategy Learning Group established by ECA at the request of member States; and the Mutual Review process to sustain the mechanism for joint reviews and monitoring of aid effectiveness.

# C. Programme of work

Table 17A.9 **Summary of resource requirements by subprogramme**

| | *Resources (thousands of United States dollars)* | | *Posts* | |
|---|---|---|---|---|
| *Subprogramme* | *2004-2005* | *2006-2007 (before recosting)* | *2004-2005* | *2006-2007* |
| Regular budget | | | | |
| 1. Facilitating economic and social policy analysis | 8 186.0 | 7 984.5 | 44 | 43 |
| 2. Fostering sustainable development | 5 891.1 | 5 807.0 | 27 | 27 |
| 3. Strengthening development management | 6 181.7 | 5 758.1 | 27 | 27 |
| 4. Harnessing information for development | 4 109.6 | 4 082.4 | 25 | 25 |
| 5. Promoting trade and regional integration | 7 212.3 | 7 322.4 | 34 | 35 |
| 6. Promoting the advancement of women | 4 241.2 | 4 226.5 | 20 | 20 |
| 7. Supporting subregional activities for development | 19 330.5 | 20 533.8 | 85 | 87 |
| 8. Development planning and administration | 942.4 | 942.4 | — | — |
| **Total** | **56 094.8** | **56 657.1** | **262** | **264** |
| Extrabudgetary | 12 193.1 | 12 718.0 | 18 | 18 |

**Regular budget resource requirements by subprogramme**



## Subprogramme 1
## Facilitating economic and social policy analysis

***Resource requirements (before recosting): $7,984,500***

17A.33 The activities under this subprogramme, which have been formulated by drawing upon subprogramme 1 of programme 14 of the biennial programme plan for the period 2006-2007, are under the responsibility of the Economic and Social Policy Division. The statistics component of the subprogramme will be implemented by the Centre for Statistics under the overall leadership of the Division.

Table 17A.10 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

**Objective of the Organization**: To achieve greater and sustained economic growth for poverty reduction and sustainable development in Africa.

| Expected accomplishments of the Secretariat | Indicators of achievement |
|---|---|
| (a) Improved capacity of member States to design, implement and monitor pro-poor development policies consistent with internationally agreed development goals, including those contained in the United Nations Millennium Declaration, in the outcomes of the major United Nations conferences and international agreements since 1992 and the priorities of NEPAD | (a) (i) Increased number of countries and regional organizations able to design and implement sound policies and programmes for achieving higher growth and poverty reduction<br>*Performance measures*:<br>2002-2003: 7 countries and organizations<br>Estimate 2004-2005: 10 countries and organizations<br>Target 2006-2007: 15 countries and organizations<br>(ii) Increased number of countries with poverty reduction strategy papers reflecting a deeper assessment of poverty and growth issues<br>*Performance measures*:<br>2002-2003: 12 countries<br>Estimate 2004-2005: 20 countries<br>Target: 2006-2007: 25 countries |

| | |
|---|---|
| | (iii) Increased number of policies, instruments and initiatives for prudent fiscal and debt management and resource mobilization<br><br>*Performance measures*:<br><br>2002-2003: not applicable<br><br>Estimate 2004-2005: 5 policies, instruments and initiatives<br><br>Target 2006-2007: 10 policies, instruments and initiatives |
| (b) Enhancement of the statistical capacities of African countries for better economic management and tracking progress towards the achievement of internationally agreed development goals, including those contained in the United Nations Millennium Declaration and in the outcomes of the major United Nations conferences and international agreements since 1992 | (b) Increased number of policies and programmes for statistical development and management of African countries established by national statistical offices that have been implemented for tracking progress towards the achievement of internationally agreed development goals, including those contained in the United Nations Millennium Declaration and in the outcomes of the major United Nations conferences and international agreements since 1992<br><br>*Performance measures*:<br><br>2002-2003: 4 policies and programmes<br><br>Estimate 2004-2005: 10 policies and programmes<br><br>Target 2006-2007: 18 policies and programmes |

**External factors**

17A.34 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that: (a) member States and national policymakers are supportive of the Commission's efforts and extend full cooperation for the incorporation of anti-poverty policies and strategies in their national economic and social policies; (b) the development partners honour the commitments made, for example in the G-8 Plan of Action, the Monterrey Consensus and the United Nations Millennium Declaration, to increase mutual accountability; and (c) the global macroeconomic and political environments do not deteriorate.

**Outputs**

17A.35 During the biennium 2006-2007, the following outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget):

(i) Thirty-ninth and fortieth sessions of the Conference of African Ministers of Finance, Planning and Economic Development:

a. Substantive servicing of 28 meetings of the thirty-ninth and fortieth sessions of the Conference of African Ministers of Finance, Planning and Economic Development and its Committee of Experts;

b. Parliamentary documentation: five reports to the Conference of African Ministers of Finance, Planning and Economic Development on: mutual review with OECD; the United Nations Millennium Development Goals/Poverty Reduction Strategies (2); and economic overview (2);

(ii) Fifth session of the Committee on Development Information. Parliamentary documentation: two reports to the Committee on Development Information on: status of implementation of the 1993 System of National Accounts in African countries; and the implementation of the Strategic Framework for Statistical Development in Africa;

(iii) Ad hoc expert groups: six expert group meetings on: assessing economic performance (2); capital flows and development of African economies; public expenditure and service delivery in Africa; and meetings of the Advisory Board on Statistics in Africa (2);

(b) Other substantive activities (regular budget/extrabudgetary):

(i) Five recurrent publications: *Economic Report on Africa* (2); *African Statistical Yearbook* (2); *ECA Policy Research Report: mainstreaming health/equity into the development agenda*;

(ii) Non-recurrent publications (6): public expenditure and service delivery in Africa; measurement of the information sector; capital flows and development of African economies; United Nations poverty decade 1996-2006: assessing the United Nations Millennium Development Goals, poverty eradication and equity; mutual review with OECD; and challenges and opportunities for African least developed countries;

(iii) Booklets, fact sheets, wallcharts, information kits: promotional materials for African Statistics Day (posters and press communiqués); statistical information kit;

(iv) Two special events: African Statistics Day; Forum on African Statistics Development;

(v) Technical materials: ECA statistical database, including data for household survey; website on economic and social issues;

(c) Technical cooperation (regular budget/extrabudgetary):

(i) Advisory services: four advisory missions at the request of Governments and regional economic communities on the formulation of development policies and strategies, including: the implementation of NEPAD; the African Peer Review Mechanism; the preparation of poverty reduction strategies, and achievement of the United Nations Millennium Development Goals;

(ii) Fellowships and grants: six visiting scholars, fellows and interns to enhance capacity in development issues, policy analysis, household surveys and poverty measurement and analysis;

(iii) Three field projects: achieving the United Nations Millennium Development Goals and second generation poverty reduction strategies; analytical work in support of NEPAD, including the African Peer Review Mechanism country assessment process; and strengthening national capacities in the implementation of the 1993 System of National Accounts.

Table 17A.11 **Resource requirements: subprogramme 1**

| | *Resources (thousands of United States dollars)* | | *Posts* | |
|---|---|---|---|---|
| *Category* | *2004-2005* | *2006-2007 (before recosting)* | *2004-2005* | *2006-2007* |
| Regular budget | | | | |
| Post | 7 236.5 | 7 041.0 | 44 | 43 |
| Non-post | 949.5 | 943.5 | — | — |
| **Subtotal** | **8 186.0** | **7 984.5** | **44** | **43** |
| Extrabudgetary | 124.3 | 700.0 | — | — |
| **Total** | **8 310.3** | **8 684.5** | **44** | **43** |

17A.36 The resource requirements of $7,041,000 will provide for 43 posts and reflect a decrease of $195,500 resulting from the outward redeployment of one P-2/1 post to subprogramme 3 to strengthen programme implementation through the establishment of electronic networks. The amount of $943,500 for non-post requirements reflects a decrease of $6,000, which is mainly the result of a reduction in the number of participants at and in the duration of expert group meetings due to discontinuation of several outputs as indicated in the annex. The extrabudgetary resources of $700,000 are for operational activities designed to enhance the capacity of member States to design, implement and monitor pro-poor development policies and strategies consistent with the framework set out in the United Nations Millennium Development Goals and NEPAD, especially for strengthening the African Peer Review Mechanism country assessment process, carrying out advisory services and training and field projects.

## Subprogramme 2
## Fostering sustainable development

***Resource requirements (before recosting): $5,807,000***

17A.37 The activities under this subprogramme, which have been formulated by drawing upon subprogramme 2 of programme 14 of the biennial programme plan for the period 2006-2007, are under the responsibility of the Sustainable Development Division.

Table 17A.12 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

**Objective of the Organization**: To better manage the nexus of food security, population, human settlements, natural resources and the environment.

| Expected accomplishments of the Secretariat | Indicators of achievement |
|---|---|
| Improved national capacity for formulating and implementing effective policies and programmes in the areas of agriculture and food security; science and technology; population; human settlements; and natural resources and the environment, consistent with the goals set in the United Nations Millennium Declaration and the relevant provisions of the Johannesburg Plan of Implementation adopted at the World Summit on Sustainable Development | (i) Increased number of policies and programmes formulated for achieving sustainable development in Africa<br>*Performance measures*:<br>2002-2003: 0<br>Estimate 2004-2005: 21 policies and programmes<br>Target 2006-2007: 30 policies and programmes |
| | (ii) Increased number of African countries incorporating the nexus issues in national policy frameworks and development programmes<br>*Performance measures*:<br>2002-2003: not applicable<br>Estimate 2004-2005: 15 countries<br>Target 2006-2007: 20 countries |

**External factors**

17A.38 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that: (a) member States are effective partners in the Commission's efforts to raise the awareness of policymakers of the need to integrate in a balanced manner the three pillars of sustainable development, namely, economic development, social development and environmental protection, and to increase capacities for integrated design and implementation of policies, strategies and programmes for sustainable development; (b) member States remain committed to the core principles of NEPAD and the internationally agreed development goals, including those contained in the United Nations Millennium Declaration and in the outcomes of major United Nations conferences and international agreements since 1992.

**Outputs**

17A.39 During the biennium 2006-2007, the following outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget):

(i) Substantive servicing of four meetings of the fifth session of the Committee on Sustainable Development;

(ii) Parliamentary documentation: three reports to the Committee on Sustainable Development on implementation of the programmed activities during the biennium 2006-2007 (progress report), the follow-up and implementation of the outcomes of the World Summit on Sustainable Development and an overview of sustainable development in Africa;

(iii) Two ad hoc expert group meetings on fostering agricultural transformation in Africa and monitoring and assessing progress on sustainable development in Africa;

(b) Other substantive activities (regular budget/extrabudgetary):

(i) Two recurrent publications: bulletin on sustainable development in Africa and monitoring and assessing progress on sustainable development in Africa;

(ii) Non-recurrent publications (7): Africa regional review report on land, agriculture and rural development and drought and desertification; building science, technology and innovation systems for sustainable development in Africa; development and implementation of national strategies for sustainable development: experiences and lessons learned; international migration and development: implications for Africa; promoting mineral cluster development (2); and unleashing energy access in Africa: fostering rural energy for sustainable development;

(iii) Technical material: Africa water information clearing house; website on fostering sustainable development in Africa; and food security information clearing house;

(iv) Substantive servicing of two inter-agency meetings on functional support for the *Africa Water Development Report* and functional support for the *Africa Water Journal*;

(c) Technical cooperation (regular budget/extrabudgetary):

(i) Advisory services: four advisory services to member States and regional economic communities in support of NEPAD and the internationally agreed development goals, including those contained in the United Nations Millennium Declaration and in the outcomes of major United Nations conferences and international agreements since 1992;

(ii) Training courses, seminars and workshops: two subregional workshops on integrated resource planning;

(iii) Four field projects: development, transfer and application of biotechnology for sustainable development in Africa; further development and implementation of the population, environment, development and agriculture model and other analytical tools on sustainable development; institutional strengthening of the Inter-Agency Group on Water in Africa; follow-up on implementation of the International Decade of Action: water is life in Africa; and the relationship among women's reproductive health, HIV/AIDS and food security in rural Africa.

Table 17A.13 **Resource requirements: subprogramme 2**

| | *Resources (thousands of United States dollars)* | | *Posts* | |
|---|---|---|---|---|
| *Category* | *2004-2005* | *2006-2007 (before recosting)* | *2004-2005* | *2006-2007* |
| Regular budget | | | | |
| Post | 5 526.4 | 5 526.4 | 27 | 27 |
| Non-post | 364.7 | 280.6 | — | — |
| **Subtotal** | **5 891.1** | **5 807.0** | **27** | **27** |
| Extrabudgetary | 1 499.2 | 1 900.0 | 4 | 4 |
| **Total** | **7 390.3** | **7 707.0** | **31** | **31** |

17A.40 The resource requirements of $5,526,400 will provide for the continuation of 27 posts and for non-post requirements of $280,600, reflecting a decrease of $84,100, which is mainly the result of a reduction in the number of expert groups from three to two, as well as fewer requirements for contractual editing and external printing resources due to discontinuation of the recurrent publication, *Africa Water Development Report*. The extrabudgetary resources of $1,900,000, provided through bilateral agreements, are for operational activities, including advisory services on various regional initiatives consistent with the goals and priorities of NEPAD, subregional workshops on integrated resources planning, field projects on further development and implementation of the population, environment, development and agriculture model and other analytical tools on sustainable development.

## Subprogramme 3
## Strengthening development management

***Resource requirements (before recosting): $5,758,100***

17A.41 The activities under this subprogramme, which have been formulated by drawing upon subprogramme 3 of programme 14 of the biennial programme plan for the period 2006-2007, are under the responsibility of the Development Management Division.

Table 17A.14 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

**Objective of the Organization**: To improve good governance practices for establishing an enabling environment for all sectors of society to participate in the development process and consolidate the foundations for sustainable development.

| **Expected accomplishments of the Secretariat** | **Indicators of achievement** |
|---|---|
| (a) Enhanced capacities of African countries to formulate policies and programmes to strengthen institutions of governance | (a) Increased number of policies and programmes that have been established for strengthening institutions of governance<br>*Performance measures*:<br>2002-2003: 0 |

| | |
|---|---|
| | Estimate 2004-2005: 5<br>Target 2006-2007: 10 |
| (b) Improved legislative and policy environment for ensuring greater participation of stakeholders in the development process | (b) Increased number of policy frameworks and programmes established for increasing greater stakeholder participation<br>*Performance measures*:<br>2002-2003: 0<br>Estimate 2004-2005: 4<br>Target 2006-2007: 10 |

**External factors**

17A.42 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that: (a) member States are supportive of the Commission's efforts to raise awareness of the importance of measurement and assessment of governance, a transparent public sector, accountable governance and the creation of favourable conditions and the establishment of procedures, codes, benchmarks and indicators for monitoring the accountability of public officials and reporting on the use of public resources; (b) national Governments have the will and continue to subject themselves to the African Peer Review Mechanism established in the context of NEPAD; (c) national Governments are also willing to engage in a dialogue with other governance stakeholder groups over their role and participation in the democratic governance and development processes at the national level.

**Outputs**

17A.43 During the biennium 2006-2007, the following outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget):

(i) Substantive servicing of four meetings of the fourth session of the Committee on Human Development and Civil Society;

(ii) Parliamentary documentation: three reports to the Committee on Human Development and Civil Society on political parties and public policies; removing economic and corporate governance bottlenecks to private sector development; and strategies for promoting accessibility and accountability in public service delivery;

(iii) Ad hoc expert group meeting on deepening judiciary effectiveness in combating corruption;

(b) Other substantive activities (regular budget/extrabudgetary):

(i) Recurrent publication: *African Governance Report*;

(ii) Non-recurrent publications (6): deepening judiciary effectiveness in combating corruption; enhancing stakeholder's participation in policy formulation and implementation; harnessing traditional governance institutions; political parties and good governance in Africa: lessons learned and the way forward; promoting codes and standards of good economic and corporate governance; and the role of Parliament in the Medium Term Expenditure Framework process;

(iii) Exhibits, guided tours, lectures: lecture on key strategic issues bearing on political governance in Africa;

(iv) Booklets, fact sheets, wallcharts, information kits: booklets on selected messages from the African governance study focusing on issues of institutional effectiveness and accountability; country profiles from the African governance studies (12);

(v) Technical material: database of experts, institutions and networks on governance;

(vi) Audio-visual resources: films, videotapes, radio broadcasts, news tapes, documentaries and feature programmes on the governance experience;

(c) Technical cooperation (regular budget/extrabudgetary):

(i) Advisory services: six advisory services at the request of the member States on issues of political, economic and corporate governance and institutional effectiveness in the context of the African Peer Review Mechanism;

(ii) Training courses, seminars and workshops: training workshop for senior policymakers on the medium term expenditure framework;

(iii) Two field projects on analytical work in support of NEPAD, including the African Peer Review Mechanism country assessment process, and assessing and monitoring governance in selected African countries.

Table 17A.15 **Resource requirements: subprogramme 3**

| | *Resources (thousands of United States dollars)* | | *Posts* | |
|---|---|---|---|---|
| *Category* | *2004-2005* | *2006-2007 (before recosting)* | *2004-2005* | *2006-2007* |
| Regular budget | | | | |
| Post | 5 649.4 | 5 417.8 | 27 | 27 |
| Non-post | 532.3 | 340.3 | — | — |
| **Subtotal** | **6 181.7** | **5 758.1** | **27** | **27** |
| Extrabudgetary | 812.2 | 1 250.0 | 1 | 1 |
| **Total** | **6 993.9** | **7 008.1** | **28** | **28** |

17A.44 The resource requirements of $5,417,800 will provide for 27 posts and reflect a decrease of $231,600, which is the net result of: (a) the outward redeployment of one P-5 and one P-3 posts to subprogramme 7, Supporting subregional activities for development, to strengthen the ECA subregional offices for Central and Southern Africa; and (b) the inward redeployment of two P-2/1 posts from subprogrammes 1 and 7 to support programme implementation in data collection and analysis and the establishment and development of electronic networks and databases. The amount of $340,300 for non-post requirements reflects a decrease of $192,000, which is mainly the result of a reduction in the number of expert groups from three to one, as well as lesser requirements for contractual editing and external printing resources due to the discontinuation of the recurrent publication, *Development Management Newsletter*. The extrabudgetary resources of $1,250,000, provided through bilateral agreements, are for the organization of a training workshop on the medium term expenditure framework and the issuance of related electronic and audio-visual material, and for a field project on assessing and monitoring governance in selected African countries.

## Subprogramme 4
## Harnessing information for development

***Resource requirements (before recosting): $4,082,400***

17A.45 The activities under this subprogramme, which have been formulated by drawing upon subprogramme 4 of programme 14 of the biennial programme plan for the period 2006-2007, are under the responsibility of the Development Information Services Division.

Table 17A.16 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

**Objective of the Organization**: To further strengthen the African information society so as to better address the continent's development challenges.

| Expected accomplishments of the Secretariat | Indicators of achievement |
|---|---|
| (a) Improved capacity of African countries to formulate, implement, coordinate and evaluate policies and strategies for information for development | (a) (i) Increased number of countries that made progress in information policy formulation and implementation<br>*Performance measures*:<br>2002-2003: 10 countries<br>Estimate 2004-2005: 18 countries<br>Target 2006-2007: 26 countries<br>(ii) Increased number of regional agreements and initiatives relating to information for development<br>*Performance measures*:<br>2002-2003: 2 agreements and initiatives<br>Estimate 2004-2005: 6 agreements and initiatives<br>Target 2006-2007: 9 agreements and initiatives |
| (b) Improved availability and use of information for development at the national, regional and subregional levels | (b) (i) Increased number of information and knowledge resources and services developed at the national, regional and subregional levels<br>*Performance measures*:<br>2002-2003: 15 resources and services<br>Estimate 2004-2005: 25 resources and services |

| | |
|---|---|
| | Target 2006-2007: 50 resources and services |
| | (ii) Increase in the number of information society actors at the national, regional and subregional levels (including the private sector and civil society) |
| | *Performance measures*: |
| | 2002-2003: 1,278 actors |
| | Estimate 2004-2005: 1,400 actors |
| | Target 2006-2007: 1,600 actors |

**External factors**

17A.46 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that: (a) government development policies continue to include information and communication technologies as a priority; and (b) partners continue their support.

**Outputs**

17A.47 During the biennium 2006-2007, the following outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget):

(i) Substantive servicing of six meetings of the fifth session of the Committee on Development Information;

(ii) Parliamentary documentation: two reports to the Committee on Development Information on the follow-up to the World Summit on the Information Society and the status of development information;

(iii) Ad hoc expert groups: two meetings of the African Technical Advisory Committee;

(b) Other substantive activities (regular budget/extrabudgetary):

(i) Recurrent publication: information and communication technologies trends in national policy implementation;

(ii) Non-recurrent publications (5): *African Information Society Initiative: ten years after*; geo-information in socio-economic development; land management information systems in the knowledge economy; national information and communication infrastructure good practices and lessons learned; and the role of development information in the economy;

(iii) Exhibits, guided tours, lectures: two exhibitions for policymakers during major meetings on the use of information sources and services;

(iv) Booklets, fact sheets, wall charts, information kits: information kit on African development topics and resource kit on virtual libraries for the African Information Society;

(v) Technical material: a clearing house gateway at ECA for available data and information products; implementation guidebook on the World Summit on the Information Society;

(vi) Audio-visual resources: information on the development of video programmes, web resources, newsletters, the Internet, databases and discussion lists;

(c) Technical cooperation (regular budget/extrabudgetary):

(i) Advisory services: four advisory missions, upon the request of member States, on information and communication technologies policies and plans and on geographical information system technologies and management;

(ii) Training courses, seminars and workshops: three regional workshops on information and knowledge management for development; spatial data standards, clearing house and metadata; and information management and services with special attention to geo-spatial products;

(iii) Fellowships and grants: three fellowships for research on selected aspects of geo-information management, digital and virtual library networking and global information and communication technologies policymaking issues and Africa's role;

(iv) Three field projects on the African Virtual Library and Information Network; the Information Technology Centre for Africa; and the promotion of the information society in Africa with the focus on new trends, including the United Nations Millennium Development Goals and indicators.

Table 17A.17 **Resource requirements: subprogramme 4**

| | *Resources (thousands of United States dollars)* | | *Posts* | |
|---|---|---|---|---|
| *Category* | *2004-2005* | *2006-2007 (before recosting)* | *2004-2005* | *2006-2007* |
| Regular budget | | | | |
| Post | 3 838.0 | 3 838.0 | 25 | 25 |
| Non-post | 271.6 | 244.4 | — | — |
| **Subtotal** | **4 109.6** | **4 082.4** | **25** | **25** |
| Extrabudgetary | 4 583.0 | 4 838.0 | 5 | 5 |
| **Total** | **8 692.6** | **8 920.4** | **30** | **30** |

17A.48 The resource requirements of $3,838,000 will provide for the continuation of 25 posts and for non-post resources in the amount of $244,400, reflecting a decrease of $27,200, which is the result of a reduction in the number of expert group meetings from five to two. Extrabudgetary resources of $4,838,000, provided through bilateral agreements, will provide for (a) consultancy to draft a non-recurrent publication on the role of development information in the economy and for operational activities, including the organization of regional workshops on information and knowledge management for development, spatial data standards, clearing house and metadata information management and services with special attention to geo-spatial products; and (b) three field projects on the African Virtual Library and Information Network, the Information Technology Centre for Africa and the promotion of the information society in Africa with focus on new trends, including the United Nations Millennium Development Goals and indicators.

## Subprogramme 5
## Promoting trade and regional integration

***Resource requirements (before recosting): $7,322,400***

17A.49 The activities under this subprogramme, which have been formulated by drawing upon subprogramme 5 of programme 14 of the biennial programme plan for the period 2006-2007, are under the responsibility of the Trade and Regional Integration Division.

Table 17A.18 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

**Objective of the Organization**: To accelerate the effective integration of member States in the global economy and strengthen the process of regional integration in Africa through promoting intraregional and international trade as well as physical integration, with particular emphasis on the transport and communications sector.

| Expected accomplishments of the Secretariat | Indicators of achievement |
|---|---|
| (a) Improved capacity of African countries to participate effectively in bilateral and multilateral trade negotiations | (a) Increased number of African countries adopting better-informed positions on trade-related issues and issues concerning the World Trade Organization<br>*Performance measures*:<br>2002-2003: 2 countries<br>Estimate 2004-2005: 4 countries<br>Target 2006-2007: 6 countries |
| (b) Strengthened national capacity for policymaking in the areas of trade for development and regional integration | (b) Increased number of countries harmonizing their national policies towards achieving regional integration in accordance with the adopted conventions and protocols<br>*Performance measures*:<br>2002-2003: 2 countries<br>Estimate 2004-2005: 3 countries<br>Target 2006-2007: 6 countries |
| (c) Increased national capacity to adopt policies and programmes for rationalizing and streamlining the regional economic communities and other institutions of regional integration in Africa | (c) Increased number of policies and programmes aimed at rationalization and increase of regional trade<br>*Performance measures*:<br>2002-2003: 1 policy and programme<br>Estimate 2004-2005: 2 policies and programmes<br>Target 2006-2007: 4 policies and programmes |

**External factors**

17A.50 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that: (a) member States are determined to implement their obligations under the Constitutive Act of the African Union; (b) institutional and policy reforms are steadily pursued; (c) other United Nations agencies and stakeholders implement internationally agreed trade-related development agreements; and (d) international development partners and communities pursue the Doha Development Agenda with pro-development actions.

**Outputs**

17A.51 During the biennium 2006-2007, the following outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget):

(i) Substantive servicing of four meetings of the fifth session of the Committee on Regional Cooperation and Integration;

(ii) Parliamentary documentation: a report to the Committee on Regional Cooperation and Integration on progress achieved in intra-African and international trade, trade negotiations in the World Trade Organization and Economic Partnership Agreements, implementation of regional integration and transport policies and programmes;

(iii) Two ad hoc expert group meetings on fostering effective integration in the global economy for Africa through the World Trade Organization and Economic Partnership Agreement negotiations and mainstreaming trade into national development strategies;

(b) Other substantive activities (regular budget/extrabudgetary):

(i) Recurrent publication: *Assessing Regional Integration in Africa*;

(ii) Non-recurrent publications (5): assessment of policy convergence in regional economic communities for effective regional integration; effective provision of regional public goods: case of rationalization and coordination of transport sector policies and programmes; securing effective integration in the global economy through trade: Africa's options in the World Trade Organization and Economic Partnership Agreement negotiations; status of transport development in Africa; and best practices in trade policies and national development plans;

(iii) Special event: Fourth African Road Safety Congress;

(c) Technical cooperation:

(i) Advisory services: four advisory missions at the request of member States on trade policy and promotion, international trade negotiations and regional integration issues, including transport infrastructure and services development;

(ii) Two field projects on implementation of the work programme for 2003-2007 of the Sub-Saharan Africa Transport Policy Programme; and trade capacity-building to increase Africa's share of international trade through the Africa Trade Policy Centre.

Table 17A.19 **Resource requirements: subprogramme 5**

| | *Resources (thousands of United States dollars)* | | *Posts* | |
|---|---|---|---|---|
| *Category* | *2004-2005* | *2006-2007 (before recosting)* | *2004-2005* | *2006-2007* |
| Regular budget | | | | |
| Post | 6 662.0 | 6 897.8 | 34 | 35 |
| Non-post | 550.3 | 424.6 | — | — |
| **Subtotal** | **7 212.3** | **7 322.4** | **34** | **35** |
| Extrabudgetary | 2 014.0 | 1 080.0 | 2 | 2 |
| **Total** | **9 226.3** | **8 402.4** | **36** | **37** |

17A.52 The resource requirements of $6,897,800, which will provide for 35 posts, reflect an increase of $235,800 resulting from: (a) the outward redeployment of one P-3 post to the ECA subregional office in Southern Africa under subprogramme 7 to strengthen capacity at the subregional level; (b) the inward redeployment of one P-4 post from programme support to conduct technical analysis and provide substantive inputs for major reports and publications; and (c) the inward redeployment of one P-2/1 post from subprogramme 7 to collect and collate data and conduct analytical research. The amount of $424,600 for non-post requirements reflects a decrease of $125,700, which is the result of a reduction in the number of expert groups from four to two, as well as a reduction in the number of participants and in the duration of the meetings. Extrabudgetary resources of $1,080,000, provided through bilateral agreements, are for operational activities, including advisory services on trade policy and promotion, international trade negotiations and regional integration issues, including transport infrastructure and services development, and a field project on trade capacity-building to increase Africa's share of international trade, through the Africa Trade Policy Centre.

## Subprogramme 6
## Promoting the advancement of women

***Resource requirements (before recosting): $4,226,500***

17A.53 The activities under this subprogramme, which have been formulated by drawing upon subprogramme 6 of programme 14 of the biennial programme plan and priorities for the period 2006-2007, are under the responsibility of the African Centre for Gender and Development.

Table 17A.20 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

**Objective of the Organization**: To mainstream a gender perspective in national development policies and programmes, including budgetary processes, in order to achieve the goals of gender equality, more efficient use of resources and poverty reduction contained in various global and regional programmes of action.

| Expected accomplishments of the Secretariat | Indicators of achievement |
|---|---|
| (a) Enhanced capacity of member States to formulate and implement gender-sensitive policies and programmes for accelerating progress towards gender equality and reducing poverty | (a) Increased number of member States adopting and utilizing policy options for mainstreaming gender into national policies and programmes<br>*Performance measures*:<br>2002-2003: not applicable<br>Estimate 2004-2005: 14 member States<br>Target 2006-2007: 19 member States |
| (b) Enhanced capacity of policymakers and other stakeholders in the use of tools and methodologies for ensuring gender-responsive policies and programmes | (b) Increased number of countries adopting tools and methodologies for the development of gender-responsive policies and programmes<br>*Performance measures*:<br>2002-2003: not applicable<br>Estimate 2004-2005: 12 countries<br>Target 2006-2007: 37 countries |

**External factors**

17A.54 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that there is political commitment to the advancement of women and there is support from partners at the national level.

Outputs

17A.55 During the biennium 2006-2007, the following outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget):

(i) Substantive servicing of four meetings of the fifth session of the Committee on Women and Development;

(ii) Parliamentary documentation: two reports to the Committee on Women and Development on strategies developed by Governments and intergovernmental organizations to implement the recommendations of the decade review of the Beijing

Platform for Action and an application of the African Gender and Development Index in member States;

(iii) Ad hoc expert group meeting on review and validation of the African Women's Report;

(b) Other substantive activities (regular budget):

(i) Recurrent publications (3): the *African Women's Report*; and *Gender Net* (2);

(ii) Non-recurrent publications (2): advocacy for gender equality using the outcome of the African Gender and Development Index and the status of implementation of NEPAD: a gender perspective;

(iii) Technical material: a manual on national satellite accounts of household production for Africa; a website on gender and development; and guidelines for assessing national gender policy frameworks;

(c) Technical cooperation:

(i) Advisory services: four advisory missions at the request of member States on assessing the effective use of the African Gender and Development Index, the gender-aware macroeconomic model and gender mainstreaming;

(ii) Training courses, seminars and workshops: three regional workshops for policymakers on national satellite accounts of household production and gender mainstreaming.

Table 17A.21 **Resource requirements: subprogramme 6**

| | *Resources (thousands of United States dollars)* | | *Posts* | |
|---|---|---|---|---|
| *Category* | *2004-2005* | *2006-2007 (before recosting)* | *2004-2005* | *2006-2007* |
| Regular budget | | | | |
| Post | 3 913.0 | 3 913.0 | 20 | 20 |
| Non-post | 328.2 | 313.5 | — | — |
| **Subtotal** | **4 241.2** | **4 226.5** | **20** | **20** |
| Extrabudgetary | 1 918.2 | 583.3 | 6 | 6 |
| **Total** | **6 159.4** | **4 809.8** | **26** | **26** |

17A.56 The resource requirements of $3,913,000, at the maintenance level, will provide for the continuation of 20 posts and for related non-post requirements of $313,500, reflecting a decrease of $14,700, which is due mainly to the reduction in the number of expert groups from three to one. Extrabudgetary resources of $583,300, provided through bilateral agreements, are for operational activities, including advisory missions on assessing the effective use of the African Gender and Development Index, the gender-aware macroeconomic model and gender mainstreaming; and the organization of a regional workshop for policymakers on gender mainstreaming.

## Subprogramme 7
## Supporting subregional activities for development

***Resource requirements (before recosting): $20,533,800***

17A.57 The activities under this subprogramme, which have been formulated by drawing upon subprogramme 7 of programme 14 of the biennial programme plan for the period 2006-2007, are under the responsibility of the five ECA subregional offices, located in Tangiers, Morocco, for North Africa, Niamey for West Africa, Yaoundé for Central Africa, Kigali for East Africa, and Lusaka for Southern Africa. A Coordination Unit, located at ECA headquarters in Addis Ababa, provides supervision and management, oversight and liaison to the offices.

Table 17A.22 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

**Objective of the Organization**: To harmonize national policies in various sectors in support of integration efforts at the subregional level within the overall framework of the African Union and the regional economic communities in addressing problems and challenges that are specific to the subregion.

| Expected accomplishments of the Secretariat | Indicators of achievement |
|---|---|
| (a) Enhanced capacity of member States to formulate and harmonize macroeconomic and sectoral policies at the national and subregional levels, particularly in the areas of trade, infrastructure, human capacity development, gender mainstreaming, agriculture, food security and the environment | (a) Increased number of common policy measures and institutional arrangements adopted and implemented by member States in the respective subregions<br><br>*Performance measures*:<br><br>North Africa<br>Baseline 2002-2003: 0<br>Baseline 2004-2005: 0<br>Target 2006-2007: 2 measures<br><br>West Africa<br>Baseline 2002-2003: 0<br>Baseline 2004-2005: 12 measures<br>Target 2006-2007: 20 measures<br><br>Central Africa<br>Baseline 2002-2003: 1 measure<br>Baseline 2004-2005: 1 measure<br>Target 2006-2007: 2 measures<br><br>East Africa<br>Baseline 2002-2003: 1 measure<br>Baseline 2004-2005: 2 measures<br>Target 2006-2007: 4 measures |

| | |
|---|---|
| | Southern Africa<br>Baseline 2002-2003: 2 measures<br>Baseline 2004-2005: 5 measures<br>Target 2006-2007: 8 measures |
| (b) Strengthened human and institutional capacities of regional economic communities and other intergovernmental organizations to coordinate and monitor the implementation of regional and subregional programmes, including NEPAD | (b) Increased number of regional economic communities and intergovernmental organizations adopting and implementing strategic plans and programmes<br><br>*Performance measures*:<br><br>North Africa<br>Baseline 2003-2004: 0 organizations<br>Baseline 2004-2005: 1 organization<br>Target 2006-2007: 3 organizations<br><br>West Africa<br>Baseline 2002-2003: 0 organizations<br>Baseline 2004-2005: 2 organizations<br>Target 2006-2007: 4 organizations<br><br>Central Africa<br>Baseline 2002-2003: 1 organization<br>Baseline 2004-2005: 2 organizations<br>Target 2006-2007: 4 organizations<br><br>East Africa<br>Baseline 2002-2003: 0 organizations<br>Baseline 2004-2005: 1 organization<br>Target 2006-2007: 2 organizations<br><br>Southern Africa<br>Baseline 2002-2003: 0 organizations<br>Baseline 2004-2005: 1 organization<br>Target 2006-2007: 2 organizations |

**External factors**

17A.58 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that: (a) member States effectively implement the common policy measures and institutional mechanisms agreed upon; (b) member States fully endorse the guiding principles of NEPAD and the United Nations Millennium Development Goals and translate them into national development programmes; (c) the regional economic communities are supportive of NEPAD and are willing to strengthen their cooperation with ECA offices in the subregions through their joint programming exercises; and (d) sufficient financial resources are made available to the Commission for its operational activities at the national and subregional levels.

17A.59 The outputs listed below will be implemented by the ECA Subregional Office for North Africa, which covers the following seven countries: Algeria, Egypt, Libyan Arab Jamahiriya, Mauritania, Morocco, Sudan and Tunisia.

**Outputs**

17A.60 During the biennium 2006-2007, the following outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget):

(i) Substantive servicing of eight meetings of two sessions of the Intergovernmental Committee of Experts;

(ii) Parliamentary documentation: six reports to the Intergovernmental Committee of Experts on economic and social conditions in North Africa (2); North Africa and the international and regional development agendas (2); integration in North Africa: focus on trade issues; progress and prospects in the attainment of the United Nations Millennium Development Goals; and the implementation of NEPAD in North Africa;

(iii) Four ad hoc expert group meetings on: intraregional trade; mainstreaming gender in development policies in North Africa: tools and methodologies; strategies for sustainable development: experiences and lessons; and promoting codes and standards of good economic and corporate governance in North Africa;

(b) Other substantive activities (regular budget):

(i) Recurrent publication: subregional water development report;

(ii) Non-recurrent publications (3): intraregional trade: rules of origin in North Africa; capital mobility among North African countries; and strategies for sustainable development: experiences and lessons in North Africa;

(iii) Special event: African Development Forum: support for implementation of NEPAD in North Africa;

(c) Technical cooperation:

(i) Advisory services: eight advisory service missions at the request of member States on institutional and sectoral issues related to strengthening regional integration and implementation of NEPAD in North Africa;

(ii) Training courses, seminars and workshops: workshop on ECA African Gender Development Index;

(iii) Two field projects on: joint ECA/Economic and Social Commission for Western Asia/Economic Commission for Europe Mediterranean Initiative: Alternative approach to financing new and renewable energy projects; and observatory for regional integration.

17A.61 The outputs listed below will be implemented by the ECA Subregional Office for West Africa, which covers the following 15 countries: Benin, Burkina Faso, Cape Verde, Côte d'Ivoire, Gambia, Ghana, Guinea, Guinea-Bissau, Liberia, Mali, Niger, Nigeria, Senegal, Sierra Leone and Togo.

**Outputs**

17A.62 During the biennium 2006-2007, the following outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget):

(i) Substantive servicing of eight meetings of two sessions of the Intergovernmental Committee of Experts;

(ii) Parliamentary documentation: seven reports to the Intergovernmental Committee of Experts on: economic and social conditions in West Africa (2); the status of implementation of the medium-term strategic plan of the Economic Community of West African States (ECOWAS) and the Union économique et monétaire ouest-africaine (UEMOA) and the economic programme and assessment of their contribution to economic partnership arrangements; progress and prospects in the attainment of the United Nations Millennium Development Goals and the implementation of NEPAD in West Africa; ECA activities in the subregion (2); and policy convergence criteria and systems in West Africa;

(iii) Three ad hoc expert group meetings on: identification and analysis of growth-led subsectors with high potential for the expansion of small and medium-scale enterprises in the export sector; political parties and good governance in Africa: lessons learned and the way forward; and challenges and opportunities for African least developed countries;

(b) Other substantive activities (regular budget):

(i) Non-recurrent publications (5): mid-term assessment of the attainment of the United Nations Millennium Development Goals in West Africa; promotion of macroeconomic policies conducive to employment generation, with emphasis on women's and youth self-employment; identification and analysis of growth-led subsectors with high potential for the expansion of small and medium-scale enterprises in the export sector; harnessing traditional governance institutions; and assessment of policy convergence in regional economic communities for effective regional integration;

(ii) Special event: African Development Forum: support for implementation of NEPAD in West Africa;

(iii) Technical material: potential of e-commerce for the expansion of intra-West African trade;

(c) Technical cooperation:

(i) Advisory services: eight advisory service missions at the request of member States on institutional and sectoral issues related to strengthening regional integration and implementation of NEPAD in West Africa;

(ii) Training courses, seminars and workshops: four workshops on peace culture education; physical infrastructure development programme planning and analysis; promotion of norms and standards for improved market access; and the ECA African Gender Development Index;

(iii) Three field projects on: support to the implementation of the ECOWAS medium-term strategic plan and UEMOA economic programme under NEPAD; the post-conflict rehabilitation and reconstruction programme for West Africa; and support to national statistics offices of West African countries in the use of ECA-developed gender indexes for data generation and utilization of gender disaggregated data.

17A.63 The outputs listed below will be implemented by the ECA Subregional Office for Central Africa, which covers the following seven countries: Cameroon, Central African Republic, Chad, Congo, Equatorial Guinea, Gabon and Sao Tome and Principe.

**Outputs**

17A.64 During the biennium 2006-2007, the following outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget):

(i) Substantive servicing of eight meetings of two sessions of the Intergovernmental Committee of Experts;

(ii) Parliamentary documentation: eight reports to the Intergovernmental Committee of Experts on economic and social conditions in Central Africa (2); implementation of the poverty reduction strategies, including analysis of the gender perspective; impact of regional integration in Central Africa and overlapping issues of the Communauté économique et monétaire de l'Afrique centrale and the Economic Community of Central African States; sectoral issues related to regional integration in Central Africa; progress and prospects in the attainment of the United Nations Millennium Development Goals and the implementation of NEPAD in Central Africa; and ECA activities in the subregion (2);

(iii) Four ad hoc expert group meetings on regional infrastructure programme and facilitation in transit corridors; harmonization of Central African regional economic communities programmes; promoting regional action for the provision of regional public goods: case of rationalization and coordination of transport sector policies and programmes; and harnessing information for development;

(b) Other substantive activities (regular budget):

(i) Non-recurrent publications (4): achieving NEPAD and the United Nations Millennium Development Goals: transport facilitation in selected corridors; assessing Central African economies; harnessing traditional governance institutions; and assessment of policy convergence in regional economic communities for effective regional integration;

(ii) Special event: African Development Forum: Support for implementation of NEPAD in Central Africa;

(iii) Technical material: database of experts in Central Africa and geo-information systems on transport infrastructure in Central Africa;

(c) Technical cooperation:

(i) Advisory services: eight advisory service missions at the request of member States on institutional and sectoral issues related to strengthening regional integration and implementation of NEPAD in Central Africa;

(ii) Training courses, seminars and workshops: four workshops on assessing economic performance; strengthening institutions for good governance; youth and development; and the ECA African Gender Development Index;

(iii) Two field projects: the role of women in transborder trade for achieving security in Central Africa; and improving statistical data on intra-trade in Central Africa.

17A.65 The outputs listed below will be implemented by the ECA Subregional Office for East Africa, which covers the following 13 countries: Burundi, Comoros, Democratic Republic of the Congo, Djibouti, Eritrea, Ethiopia, Kenya, Madagascar, Rwanda, Seychelles, Somalia, Uganda and United Republic of Tanzania.

**Outputs**

17A.66 During the biennium 2006-2007, the following outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget):

(i) Substantive servicing of eight meetings of two sessions of the Intergovernmental Committee of Experts;

(ii) Parliamentary documentation: eight reports to the Intergovernmental Committee of Experts on economic and social conditions in East Africa (2); regional integration financial mechanisms; policy convergence criteria and systems in East Africa; trade, investment and private sector promotion and programmes in East Africa; progress and prospects in the attainment of the United Nations Millennium Development Goals and the implementation of NEPAD in East Africa; and ECA activities in the subregion (2);

(iii) Three ad hoc expert group meetings on food security and sustainable development: a review of policy instruments and subregional arrangements for cooperation in East Africa; interrelation between poverty reduction strategy papers, the United Nations Millennium Development Goals and macroeconomic policies and their impact on poverty reduction in East Africa; and assessment of policy convergence in regional economic communities for effective regional integration;

(b) Other substantive activities (regular budget):

(i) Non-recurrent publications (5): study on customs cooperation within the Common Market for East and Southern Africa and the East African Community; food security and sustainable development strategies, programmes and policies in the subregion; subregional cooperation in infrastructure development and utilization; harnessing traditional governance institutions; and assessment of policy convergence in regional economic communities for effective regional integration;

(ii) Special event: African Development Forum: river/lake basin and energy development in East Africa;

(c) Technical cooperation:

(i) Advisory services: eight advisory service missions at the request of member States on institutional and sectoral issues, related to strengthening regional integration and implementation of NEPAD in East Africa;

(ii) Training courses, seminars and workshops: three workshops on macroeconomic policy design and analysis and the integration of regional cooperation/integration strategies in national policies; transit corridor systems and procedures in East Africa; and the ECA African Gender Development Index;

(iii) Two field projects: establishment of trade points and trade information systems among member States of the Great Lakes area and support to subregional groupings for the implementation of NEPAD and related initiatives.

17A.67 The outputs listed below will be implemented by the ECA Subregional Office for Southern Africa, which covers the following 11 countries: Angola, Botswana, Lesotho, Malawi, Mauritius, Mozambique, Namibia, South Africa, Swaziland, Zambia and Zimbabwe.

**Outputs**

17A.68 During the biennium 2006-2007, the following outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget):

(i) Substantive servicing of eight meetings of two sessions of the Intergovernmental Committee of Experts;

(ii) Parliamentary documentation: eight reports to the Intergovernmental Committee of Experts on economic and social conditions in Southern Africa; and reports on: progress on governance in Southern Africa; integration of gender into development programmes in Southern Africa; harmonization of mining policies in Southern Africa; progress and prospects in the attainment of the United Nations Millennium Development Goals and the implementation of NEPAD in Southern Africa; and ECA activities in the subregion (2);

(iii) Three ad hoc expert group meetings on the impact of food aid and agricultural subsidies on long-term sustainability of food security in Southern Africa; peer review meeting on role of development information in the economy; and measurement of the informal sector;

(b) Other substantive activities (regular budget):

(i) Non-recurrent publications (4): the impact of food aid and agricultural subsidies on long-term sustainability of food security in Southern Africa; trade and transport development in Southern Africa; harnessing traditional governance institutions; and assessment of policy convergence in regional economic communities for effective regional integration;

(ii) Special event: African Development Forum: implementation of protocols in the Southern Africa Development Community subregion;

(iii) Technical material: database of experts, institutions and networks on governance in Southern Africa;

(c) Technical cooperation:

(i) Advisory services: eight advisory service missions at the request of member States on institutional and sectoral issues related to strengthening regional integration and implementation of NEPAD in Southern Africa;

(ii) Training courses, seminars and workshops: two workshops on electoral systems and the ECA African Gender Development Index;

(iii) Two field projects: development of the informal sector in selected countries in Southern Africa and support to the implementation of NEPAD in Southern Africa.

Table 17A.23 **Resource requirements: subprogramme 7**

| | *Resources (thousands of United States dollars)* | | *Posts* | |
|---|---|---|---|---|
| *Category* | *2004-2005* | *2006-2007 (before recosting)* | *2004-2005* | *2006-2007* |
| Regular budget | | | | |
| Post | 15 729.3 | 16 638.0 | 85 | 87 |
| Non-post | 3 601.2 | 3 895.8 | — | — |
| **Subtotal** | **19 330.5** | **20 533.8** | **85** | **87** |
| Extrabudgetary | 1 242.2 | 2 366.7 | — | — |
| **Total** | **20 572.7** | **22 900.5** | **85** | **87** |

17A.69 The resource requirements of $16,638,000 will provide for 87 posts and reflect an increase of $908,700, which is the net result of: (a) the outward redeployment of three P-2/1 posts from this subprogramme to subprogrammes 3 and 5 and to programme support; (b) the inward redeployment of one P-5 and one P-3 posts from subprogramme 3 to strengthen the capacity of the ECA subregional offices for Central Africa and Southern Africa; (c) the inward redeployment of one P-3 post from subprogramme 5 to strengthen the capacity of the ECA subregional office for Southern Africa; and (d) the inward redeployment of two P-4 posts from programme support to strengthen the capacity of the ECA subregional offices for North and Southern Africa. The amount of $3,895,800 for non-post requirements reflects an increase of $294,600, which is mostly attributable to the increase in the number of expert groups from 15 to 17, as well as to the increase in the number of participants and in the duration of meetings, which reflect further steps to strengthen the ECA subregional offices to better serve their respective member States and regional economic communities. The provision of extrabudgetary resources ($2,366,700) reflects the commitment on the part of member States and the Commission to strengthen the subregional element in the process of the integration of African economies, in particular through expansion of the operational activities of the Commission at the subregional level by financing special events, group training and field projects.

## Subprogramme 8
## Development planning and administration

***Resource requirements (before recosting): $942,400***

17A.70 The activities under this subprogramme, which have been formulated by drawing upon subprogramme 8 of programme 14 of the biennial programme plan for the period 2006-2007, are under the responsibility of the African Institute for Economic Development and Planning.

Table 17A.24 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

**Objective of the Organization**: To enhance national capacity for the formulation and implementation of development policies and economic management.

| Expected accomplishments | Indicators of achievement |
|---|---|
| Enhancement of the technical and analytical skills of experts in the public and private sectors who perform the essential functions of strategic economic planning and management in Member States | Increased number of national experts able to develop policy instruments using analysis, methods and tools learned through the courses and advocacy papers of the African Institute for Economic Development and Planning |
| | *Performance measures*: |
| | 2002-2003: 118 national experts |
| | Estimate 2004-2005: 225 national experts |
| | Target 2006-2007: 260 national experts |

**External factors**

17A.71 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that the Institute is provided with sufficient extrabudgetary resources on a sustained basis.

**Outputs**

17A.72 During the biennium 2006-2007, the following outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget):

(i) Substantive servicing of four meetings of the two sessions of the African Institute for Economic Development and Planning Governing Council;

(ii) Parliamentary documentation: report to the Conference of African Ministers of Finance, Planning and Economic Development; two reports to African Institute for Economic Development and Planning Governing Council;

(b) Other substantive activities (regular budget):

(i) Recurrent publications: four issues of the African Institute for Economic Development and Planning newsletter;

(ii) Non-recurrent publications (5): studies on institutional development, long-term perspectives, macroeconomic policy, the political economy and technology policy;

(c) Technical cooperation (extrabudgetary):

(i) Advisory services: six missions to the regional economic communities and African Union to evaluate and coordinate the assessment of training needs and to address problems and challenges that are specific to the subregion;

(ii) Training courses, seminars and workshops: master's programme in economic policy and management and post-graduate programmme for African civil servants and public and

private sector officials; short-term courses on agriculture policy; applied econometrics for economic policymaking; capital budgeting for infrastructure; human development (health and education); labour market policy and poverty reduction strategies; regulations and supervision; African debt management; World Trade Organization negotiations; and regional integration in Africa;

(iii) Fellowships and grants: fellowships for the masters programme in economic policy and management.

Table 17A.25 **Resource requirements: subprogramme 8**

| | *Resources (thousands of United States dollars)* | | *Posts* | |
|---|---|---|---|---|
| *Category* | *2004-2005* | *2006-2007 (before recosting)* | *2004-2005* | *2006-2007* |
| Regular budget | | | | |
| Non-post | 942.4 | 942.4 | — | — |
| **Total** | **942.4** | **942.4** | — | — |
| Extrabudgetary[a] | — | — | — | — |

[a] Extrabudgetary resources under this subprogramme are provided directly to the African Institute for Economic Development and Planning in accordance with its statute, not to ECA.

17A.73 The resource requirements in the amount of $942,400, at the maintenance level, provide for the continuation of the grant to the African Institute for Economic Development and Planning to finance four core Professional posts (1 D-1, 1 P-4 and 2 P-3) in accordance with section V of General Assembly resolution 45/248 A of 21 December 1990 and section XVII of General Assembly resolution 46/185 C of 20 December 1991. In accordance with its statute, the Institute is financed by contributions from African Governments, UNDP and other sources.

## D. Programme support

***Resource requirements (before recosting): $33,533,100***

17A.74 Programme support services encompass the functions and structures relating to administration; management and development of human resources; programme planning, finance, programme monitoring and evaluation; and conference and general services. Programme support activities are performed by the Office of Planning and Programme Coordination, the Human Resources Management and Finance Division and the Conference and General Services Division. The allocation of responsibilities among these three entities are as follows:

(a) The Office of Planning and Programme Coordination provides policy guidelines, coordination, programme planning, monitoring and evaluation; plans, develops, directs and administers new policies, strategies and procedures for leveraging overall organizational performance and enhancing management accountability and programme impact; coordinates and supervises the management of external relations and the servicing of the intergovernmental machinery of the Commission; provides support to the five subregional development centres; and coordinates technical cooperation activities;

(b) The Human Resources Management and Finance Division is responsible for financial resources management; human resources management, including administration of staff

benefits, recruitment and staff training; budget and accounts; and administration of the United Nations Health Care Centre;

(c) The Conference and General Services Division provides support services to the ECA secretariat and coordinates common services with the United Nations agencies based in Ethiopia in the areas of conference services; documentation, reproduction and publication services; commercial and procurement services; travel and transportation; facilities management (including maintenance); information and communication technology services; protocol and visa services; management and maintenance of the Conference Centre in Addis Ababa; and security and safety services.

**Outputs**

17A.75 During the biennium 2006-2007, the following outputs will be delivered:

(a) Programme planning, budget and finance: provision of guidance and support to the substantive divisions in the formulation and preparation of the respective programme plans; preparation of an integrated programme of work; development of policy papers on the strategic orientation of the Commission, including the coordination of secretariat-wide preparation of major policy documents in the area of programme management and coordination; provision of guidelines and support services to programme managers in the preparation of programme budget proposals; assessment of activities in terms of the relevance to their original objectives and monitoring of the utilization of programme resources; financial disbursements, including payroll, vendors, per diem and other staff entitlements; and provision of support services to the subregional development centres and ECA-sponsored institutions. In addition, the activities include the provision of administrative and financial management of the technical cooperation activities carried out by the substantive divisions;

(b) Administrative support services: provision of overall administration and management, including financial management; control and guidance on the proper utilization of financial resources; financial management and control systems; and treasury services;

(c) Internal oversight services: establishment of procedures for systematic monitoring and evaluation of the progress made in the implementation of work programmes, including their results and impact; preparation of progress reports using inputs from the organizational units; preparation and implementation of self-evaluation at the subprogramme level; evaluation on managerial, operational and policy issues; in-depth evaluation on selected programme issues; preparation of budget performance reports for internal use and for subsequent submission to Headquarters; and organization of project review and evaluation, including the preparation of evaluation reports;

(d) Human resources management: recruitment and placement; provision of staff administration and staff welfare services; staff development and training formulation; management and administration of the United Nations Health Care Centre; staff-management relations; administration of justice; staff counselling; provision of personal and career counselling services to staff members, including the determination of courses of action to be taken to resolve disputes and conflicts;

(e) Conference services: provision of conference services to meetings of the policymaking organs of ECA and other intergovernmental meetings held under its auspices, including the preparation and coordination of meetings; provision of interpretation, translation and editorial services; and documentation and publication services;

(f) General services: provision of electronic support and communications services, including quality of service-compliant local area network connectivity at ECA headquarters and the subregional development centres; computerized systems development, including coordination of the Integrated Management Information System (IMIS); commercial and procurement services; transportation, logistics and travel services; shipping; contracts and legal services; facilities management and maintenance; archives and records management; and stores and inventory management.

Table 17A.26 **Resource requirements: programme support**

| | *Resources (thousands of United States dollars)* | | *Posts* | |
|---|---|---|---|---|
| *Category* | *2004-2005* | *2006-2007 (before recosting)* | *2004-2005* | *2006-2007* |
| Regular budget | | | | |
| Post | 23 058.8 | 22 084.0 | 240 | 237 |
| Non-post | 11 208.1 | 11 449.1 | — | — |
| **Subtotal** | **34 266.9** | **33 533.1** | **240** | **237** |
| Extrabudgetary | 6 517.8 | 4 324.3 | 55 | 62 |
| **Total** | **40 784.7** | **37 857.4** | **295** | **299** |

17A.76 The resource requirements of $22,084,000 will provide for 237 posts and reflect a decrease of $974,800, which is the net result of: (a) the outward redeployment of three P-4 posts, one to subprogramme 5 and two to subprogramme 7 to strengthen the capacity of the ECA subregional offices for North and Southern Africa; (b) the outward redeployment of one P-3 post to executive direction and management to strengthen special programmes and partnership activities in connection with resource mobilization; (c) the inward redeployment of one P-2/1 post of Administrative Officer from the ECA subregional office for North Africa under subprogramme 7 to strengthen the administrative and finance activities of the Human Resources Management and Finance Division; and (d) the reclassification of one Field Service post to P-3 to recognize the more complex nature, increased accountability and responsibility of the post dealing with communications, videoconferencing and VSAT functions in view of the recent implementation of the ECA information and communication technology programme. The amount of $11,449,100 for non-post requirements reflects an increase of $241,000, which is mostly the result of additional requirements for: (a) utilities, due to the increase of water and electricity costs; and (b) the rental and maintenance of data-processing equipment, including the network operating system, library system, firewalls, anti-spam and anti-virus specialized applications and software maintenance and licence fees, partly offset by a decrease under miscellaneous services and other staff costs as a result of the realignment of the existing overtime provisions among the substantive subprogrammes, which were formerly budgeted centrally. Extrabudgetary resources of $4,324,300 provide for improved services in the areas of finance, information technology, medical, travel, transportation and other miscellaneous services.

Table 17A.27 **Summary of follow-up action taken to implement relevant recommendations of the oversight bodies**

| *Brief description of the recommendation* | *Action taken to implement the recommendation* |
|---|---|
| **General Assembly** (resolution 58/270) | |
| Requests the Secretary-General to report on further progress made to increase the capacity of the Economic Commission for Africa to communicate and transmit data electronically in the context of the proposed programme budget for the biennium 2006-2007 (para. 54). | Following the commissioning of the Earth station in ECA, VSAT installations have taken place in ECA headquarters and four of the subregional offices and were finalized by the end of December 2004. The remaining subregional office and the African Institute for Economic Development and Planning are planned for 2005. This will enable full data, voice and videoconferencing communications to be used by all of the subregional offices. |
| **General Assembly** (resolution 58/250) | |
| Strongly discourages any invitation to host meetings which would violate the headquarters rule, in particular for the United Nations Office at Nairobi and other United Nations centres with a low utilization level (II, para. 6). | ECA does and will continue to ensure that all meetings held in its conference facilities are held in accordance with Headquarters rules and relevant security requirements. |
| **Advisory Committee on Administrative and Budgetary Questions** (A/58/7) | |
| The Advisory Committee notes that the presentation of resource requirements for information and communication technology in this part of the proposed programme budget varies from section to section and even within some of the sections (para. V.2). | Resources required for information and communication technology are shown under programme support above. |
| The Advisory Committee reiterates its view that publications need to be linked directly to expected accomplishments in the manner stated in paragraph 72 of the first report of the Advisory Committee on the proposed programme budget for the biennium 2002-2003. The Committee also recommends that thought be given to devising other means of providing the information now being communicated through hard-copy publications, such as increasing use of the Internet and the United Nations-wide Intranet, as well as seminars and workshops (para. V.4). | In the budget proposals for 2006-2007, ECA took note of the recommendation, both in terms of reviewing publications and use of the web. ECA has directed efforts and resources towards making publications available electronically. |

| *Brief description of the recommendation* | *Action taken to implement the recommendation* |
|---|---|
| The Advisory Committee recalls its previous observations on interregional interaction and collaboration (see ibid., paras. V.28, V.31, V.49 and V.50) and requests that the regional commissions intensify their efforts, as well as coordination within the United Nations system. The Committee does not find the measures adopted so far to be adequate and believes that the regional commissions should intensify their efforts to collaborate and interact among themselves and with other regional entities in order to share experiences, lessons learned and workload (para. V.5). | ECA has made efforts in this regard in October 2004 with a visit to the Economic Commission for Latin America and the Caribbean by the Chief of Administration and programme coordination staff, thus ensuring that modalities and best practices are shared among the regional commissions. Efforts are being made to harmonize practices for monitoring reporting and evaluation. It is expected that interregional collaboration among the regional commissions will enhance the effectiveness and impact of the services they deliver. |
| The Advisory Committee recalls that in paragraph 72 of General Assembly resolution 56/253, the Assembly noted with concern the high proportion of General Service posts compared to Professional posts in the regional commissions and requested the Secretary-General to report to it at its fifty-seventh session on efforts undertaken, as appropriate. The Committee notes the information contained in paragraph 66 of the Introduction to the proposed programme budget, and requests that information on such steps as may have been taken to address the request of the Assembly, including the elaboration of local prevailing conditions, be provided for each regional commission in the context of the next estimates (para. V.6). | ECA continues to make an effort to reduce the ratio between General Service and Professional staff through exploring the possibility of outsourcing some of the services. Addis Ababa has a limited number of established companies with which ECA could arrange for outsourcing of the specific services required. ECA will continue its efforts to find a creative solution by setting up a joint staff-management team to review options and submit its proposal for consideration. |
| The Advisory Committee notes that no explanation was provided for the changes in the composition of staffing funded from extrabudgetary sources. The Committee requests that a brief explanation of changes in extrabudgetary posts and non-post resources that are not subject to separate review by the Committee be included in future budget submissions (para. V.10). | The changes in the level and composition of staff funded from extrabudgetary resources are the direct result of expected extrabudgetary funds received and as per specific donor approved projects. Funds are allocated to reflect the priority activities for the Commission within the biennium. |
| The Advisory Committee notes that 52 Professional posts, or 23.4 per cent, and 23 General Service posts, or 6.6 per cent, remained vacant at ECA as of 31 May 2003. The Committee is concerned that little progress has been made in improving the incumbency situation at ECA in the Professional category of staff. The Committee was informed that despite | ECA has filled 49 out of the 52 Professional posts that were vacant in May 2003. From 1 June 2003 to 15 December 2004, ECA filled 69 vacancies. In 2004, 59 posts were filled, 17 of which were through internal ECA promotions and 2 lateral movements between divisions. In 2004, ECA was able to significantly reduce its vacancy rate by 73 per |

| *Brief description of the recommendation* | *Action taken to implement the recommendation* |
|---|---|
| efforts to recruit on a short-term basis, between 5 and 17 per cent of programmed activities in some divisions had not been delivered because of the vacancy situation. The Committee was informed that the difficulties the Commission was experiencing with the use of the Galaxy recruitment system were due primarily to inadequate staff training. The Committee was further informed that the measures taken so far by ECA to rectify the situation included: (a) the establishment of a task force composed of recruitment focal points from every division to monitor and review progress in recruitment; and (b) training of staff in the Galaxy recruitment database. Pending the resolution of problems with the Galaxy system, United Nations system offices in the region could be used to publicize ECA vacancies. The Advisory Committee requests that consideration be given to enhancing the authority delegated to ECA for recruitment (currently up to the P-4 level) on an exceptional basis to speed up the recruitment process. The Committee also requests that the next budget submission for ECA contain information on progress achieved in the incumbency situation there (para. V.11). | cent. However, the vacancy rate for the upcoming year will remain slightly on the high side due to several factors: (a) 22, or 10 per cent, separations (retirement, resignation, transfer, etc.) between 2003 and 2004; (b) 19 posts filled through promotion and internal movements, which created 19 new vacancies, or 8.6 per cent; (c) a number of posts had to be recirculated due to candidates declining offers; (d) ECA has difficulty filling its 8 information technology and administrative P-2 posts, which represents a 3.6 per cent of vacancy rate. In 2004, despite filling 59 posts, 29 new vacancies were created through separations and promotions. Both staff members and programme managers are well conversant in using Galaxy as a recruitment tool, hence the speed of processing vacancy cases has increased. ECA has also been very successful in attracting national competitive examination candidates for substantive functions (economic affairs). Eleven P-2 staff members were recruited between 2003 and 2004 and three more will be reporting within the next two months. With the number of vacancies significantly reduced, and the experience gained in the last two years, ECA is confident of its ability to fill its new vacancies timely in the coming years. |
| The Advisory Committee was informed, upon enquiry, that at the time of the consideration of the budget submission 83 posts (27 security officers, 11 drivers, 16 clerks, 6 finance assistants, 6 technicians, 6 cleaners and 11 messengers) were funded from general temporary assistance for periods sometimes exceeding 10 years. The Committee understands that many of these staff perform continuing functions. In this connection, the Committee recalls its recommendation that the issuance of 11-month contracts to meet continuing needs be discontinued and that strict controls be put in place to prevent future misuse of general temporary assistance funds (para. V.15). | ECA has set up a joint staff-management team to review this matter. The staff funded by general temporary assistance have provided considerable length of service to the Commission. This is further complicated by the lack of other employment opportunities outside ECA. The objective of the joint staff-management team is to propose options for consideration. |

| *Brief description of the recommendation* | *Action taken to implement the recommendation* |
|---|---|
| With regard to the amount of $1,364,300 (before recosting) requested under other staff costs for, inter alia, temporary assistance for meetings for translation, interpretation, proof-reading and editorial services, the Advisory Committee is of the opinion that considerable efficiency and productivity are possible in the use of these resources. The Committee encourages the Commission to explore opportunities for sharing workload by taking account of spare capacity that may exist at a given period of time at other duty stations in such areas as translation, editing, printing and interpretation. For example, the United Nations Office at Nairobi projects that it will use only 34 per cent of its interpretation capacity during the next biennium. The Committee observes that workload-sharing has the potential to optimize the use of staff and non-staff resources and could lead to savings in some services for the receiving duty station. The Committee requests that progress in the area of workload-sharing be reported in the context of the proposed programme budget for the biennium 2006-2007 (para. V.16). | ECA and the United Nations Office at Nairobi have collaborated on providing temporary assistance to meetings, primarily language assistance for interpretation at meetings. It is worth noting that the United Nations Office at Nairobi has a limited number of interpreters available in the working languages required. Experience in the past year has shown that the services offered by the United Nations Office at Nairobi for interpretation are not sufficient to cover the growing needs of ECA. This being said, the United Nations Office at Nairobi and ECA are continuing their collaboration where it is cost-efficient to do so and when excess capacity is available to cover the needs of ECA. In the areas of translation and editing, the United Nations Office at Nairobi has confirmed that no excess capacity exists. ECA and the United Nations Office at Nairobi collaborated on a charge-back basis on the French translation of the ECA flagship publication, the *Economic Report on Africa 2004*. The expected benefits of this outsourcing of activities were not all fully realized. |
| The Advisory Committee welcomes the information provided in table 18A.27 of the budget submission on the progress made to increase the videoconferencing capacity of the Commission. The Committee stresses that increased capacity to communicate and transmit data electronically could improve efficiency and productivity and reduce costs for travel of staff and pouch services. The Committee requests that further progress in this regard be reported in the context of the next proposed programme budget of ECA (para. V.19). | The videoconferencing capability of ECA and its five subregional offices was enhanced following the successful implementation of the videoconferencing project. The required equipment was procured and installed in the ECA headquarters, allowing the Commission to hold several conferences with United Nations Headquarters. It is planned to finalize the installation of videoconferencing capability with all the subregional offices with VSAT capability in 2005. As a result of the VSAT installation all offices will have connectivity for videoconferencing facilities. |
| The Advisory Committee notes from the supplementary information provided to it that a significant increase is proposed for contractual services for external printing, public information services, editing, translation, hiring of short-term staff for peak workload periods, training, advertising and so | There is a decrease ($234,400) in the funds requested for contractual services in the budget proposals of 2006-2007. The contractual services for ECA relate, in the main part, to translation, interpretation, editing and preparation of documents for conferences and meetings. The funds requested for external |

| *Brief description of the recommendation* | *Action taken to implement the recommendation* |
|---|---|
| on. The Committee welcomes the efforts of the Commission to expand its internal printing capabilities and encourages further progress in this area; the Commission should also explore the possibility of reducing the amount of external printing by making available, when feasible, as many of its publications as possible in electronic format, taking into account the specific situation of end-users (para. V.20). | printing and translation are primarily for flagship publications, as ECA has built its internal capacity in the reproduction area to cater for the majority of its printing needs. Outside expertise/knowledge is required where the in-house expertise of current staff at the required level of delivery is not available to meet the demands of substantive areas. |
| The Advisory Committee was informed, upon enquiry, that the Commission was required to report to all donors on the use of funds provided by them. The Committee trusts that standard reporting mechanisms will be formulated in consultation with the donor community with a view to simplifying the reporting process and rationalizing the frequency of reports, thereby reducing the attendant workload and costs. The Committee suggests that the experience of UNHCR and the World Food Programme, which had received similar requests from the Committee, be investigated (para. V.23). | A standardized and harmonized reporting mechanism was developed and has been in use since June 2002. This followed a number of study visits to the World Bank, the United Nations Children's Fund (UNICEF) and the Office of the United Nations High Commissioner for Refugees (UNHCR) to share experiences and learn the best practices of these organizations, which have substantial extrabudgetary resources. The current ECA reporting system has been simplified and accepted as a standard reporting formula by all bilateral donors. |
| The Advisory Committee notes that extrabudgetary resources have been used in ECA to establish capacity in information and communication technology. The Committee welcomes this development. However, it emphasizes that requirements for short- and long-term maintenance and upgrading should be fully taken into account at the time of receipt of extrabudgetary resources (para. V.24). | Steps have been taken to ensure the sustainability of extrabudgetary funds to enable the Commission to effectively undertake its communication activities, including enhancing its outreach and output dissemination of its major products, including its publications. |
| The Advisory Committee observes that, although the work programme of ECA is based on programme 14 of the medium-term plan for the period 2002-2005, entitled "Economic and social development in Africa", there is no subprogramme entitled "Social development", unlike the sections dealing with Asia and the Pacific (Sect. 19) and Latin America and the Caribbean (Sect. 21), nor is there a subprogramme dealing with transport (para. V.25). | While there is no subprogramme for social development, issues and concerns in this area are being addressed by ECA subprogramme 1, Facilitating economic and social policy analysis. This subprogramme covers three critical components, namely, economic analysis and management, social development, and statistics. |

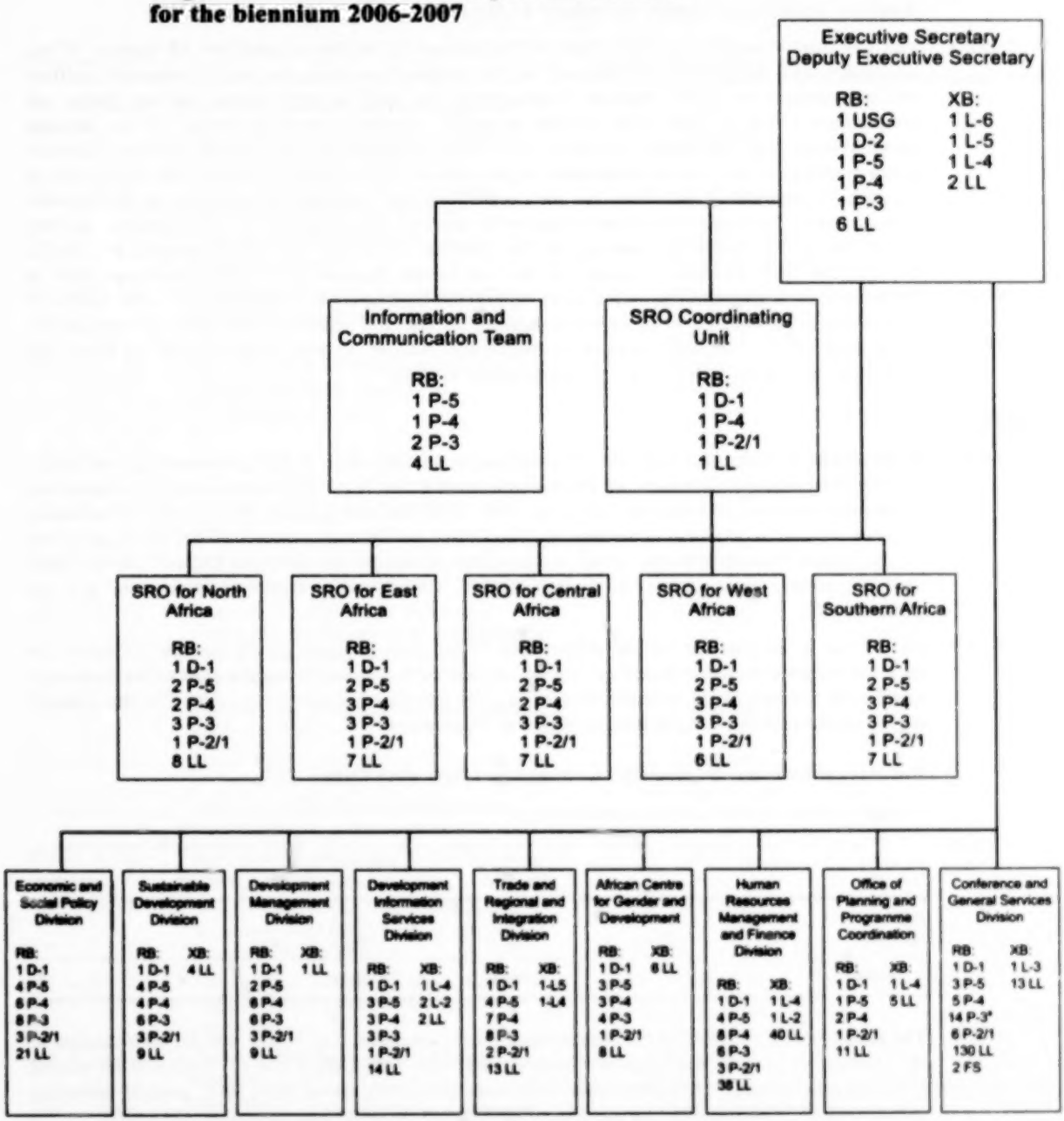
| *Brief description of the recommendation* | *Action taken to implement the recommendation* |
|---|---|
| The reply in table 18A.27 does not deal satisfactorily with the request of the Advisory Committee, and the representatives of the Commission confirmed that as yet no impact analysis had been conducted. The Committee notes from table 18A.2 that 107 publications would be produced by ECA during the biennium 2004-2005, compared with 88 for the current biennium (para. V.27). | The work of ECA was assessed during an external review undertaken in 2004. The thirty-seventh session of the Commission considered and endorsed the work of ECA and recommended the strengthening of dissemination of publications and the monitoring and evaluation function. These recommendations have been taken into account in the 2006-2007 proposed programme budget by including evaluation plans for the subprogrammes. |
| *Office of Internal Oversight Services(OIOS)* (A/58/785) | |
| The Executive Secretaries of the regional commissions should undertake an overall re-assessment of their intergovernmental machinery to streamline the processes and avoid duplication. Recommendations to revitalize and support those entities that could be useful and a change in the focus of others that have been inactive should be presented to the member States for their consideration. The Executive Secretaries should specifically review the overall coherence and effectiveness of their respective intergovernmental bodies, with particular emphasis on: (i) standardizing rules and procedures for the establishment of those bodies (including subsidiary bodies); (ii) regularly reviewing and monitoring participation by members of the regional commissions; (iii) clarifying mandates to avoid overlap among different bodies; (iv) revisiting mandates of non-functioning bodies; (v) aligning those bodies and the substantive divisions servicing them; and (vi) regularly reporting and following up on the recommendations made by intergovernmental bodies (para. 71). | ECA has complied with this recommendation. The ECA review undertaken in 2004 included an assessment of its intergovernmental machinery. As a result, the thirty-seventh session of the Commission recommended a deeper role by member States in setting priorities. In developing the 2006-2007 proposed programme budget, the recommendations of the intergovernmental machinery were reviewed and incorporated in the work programme. The sectoral committees have also reviewed the proposed work programme of their respective divisions before its finalization. Thus, there has been an improved alignment between the subsidiary bodies and the substantive divisions, while the mandates of the sectoral bodies in guiding the work of the subprogrammes have been re-emphasized. |
| OIOS recommends that in the area of fund-raising, there should be a focal point within each regional commission to: (i) follow up on all fund-raising meetings, contacts and activities; (ii) coordinate, prepare and follow up on the pledging conference; (iii) maintain a database of all projects in need of fund-raising; (iv) prepare a quarterly report on the progress | The Executive Secretary, as the primary fund-raiser for the Commission, is assisted and supported by a Principal Adviser who is responsible for ECA partnership activities and provides follow-up on all fund-raising meetings, contacts and activities, while the Chief, Trust Fund and Project Management Unit, prepares and follows up on the pledging |

| *Brief description of the recommendation* | *Action taken to implement the recommendation* |
|---|---|
| of fund-raising activities for the Executive Secretaries, with circulation to all divisional heads; and (v) exchange best practices and lessons learned in fund-raising efforts (para. 77). | conference, funding agreements reached with both bilateral and multilateral donors, and maintains a database of all projects in need of fund-raising and for which funds have been received. The Trust Fund Unit also prepares a quarterly report on trust funds activities for the Executive Secretary, which is circulated to all divisional heads. To enhance the management of the trust funds of the Commission and enhance their funding base, ECA has undertaken a number of missions to the World Bank and some United Nations offices with substantial extrabudgetary resources, such as UNICEF, UNHCR and OHCHR to share experiences and adapt best practices in fund-raising efforts and overall trust fund management. |
| The Executive Secretaries of the regional commissions should exchange best practices with respect to the recruitment of regional advisers, the development of work plans and the monitoring, reporting and evaluation of all regional advisory activities, so that their respective regional advisory services can be better integrated into their substantive divisions' work programmes and thereby achieve maximum thematic impact (para. 79). | Following the recent review of the regular programme of technical cooperation undertaken by the Secretary-General, ECA has reviewed and updated the operational guidelines governing the management of technical cooperation activities. As part of the biennial programme plan for the period 2006-2007, ECA has also put in place an improved mechanism for prioritizing technical cooperation activities. |
| The Economic Commission for Africa should review whether the re-establishment of separate statistics divisions, with a minimum critical mass of statisticians, would strengthen their statistical strategy and outputs and better guarantee methodological standards in their respective regions. An exchange of best practices among the regional commissions could contribute to that assessment (para. 81). | A number of steps have been taken to strengthen the statistics function at ECA. These include the establishment of an Advisory Board on Statistics in Africa and a Forum on African Statistical Development, and the preparation of an overall Strategic Framework for African Statistical Development over the next decade (i.e. 2005-2014). ECA is planning to launch a number of field projects to enhance national capacities to implement the 1993 System of National Accounts and to develop basic data, including household, poverty and gender statistics. |
| The Executive Secretaries of the regional commissions should establish a mechanism for: (i) assessing the quality of publications; (ii) categorizing a publication as a "flagship"; (iii) harmonizing the timing of the issuance of flagship publications; (iv) implementing peer- | ECA has reconstituted the Publications Committee to look into the issues raised by the Office of Internal Oversight Services. The Committee has the responsibility to oversee the publications. Its main functions will be to: (a) categorize the types of publications; |

| *Brief description of the recommendation* | *Action taken to implement the recommendation* |
|---|---|
| review exercises; (v) assessing the composition of the readership; and (vi) exchanging best practices and lessons learned. That could enable the regional commissions to improve the dissemination of information to their respective regions, improve access to their publications and standardize policies for the downloading of their documents (para. 83). | (b) implement peer-review mechanisms; (c) work towards harmonizing the timing of the issuance of flagship publications of the regional commissions; and (d) ensure compliance with recommended publication types, characteristics and requirements. During 2004, significant progress was achieved in peer review of ECA flagship publications. |

## Economic Commission for Africa

### Organizational structure and post distribution for the biennium 2006-2007




*Abbreviations*: RB, regular budget; XB, extrabudgetary; SRO, subregional office; LL, Local level.

* Reclassification of one Field Service post to P-3.

# Section 17B
# Regional Commissions New York Office

***Resource requirements (before recosting): $1,585,600***

17B.1 The Regional Commissions New York Office serves as the focal point for all aspects of the substantive and operational activities of the five regional commissions with departments, offices and programmes at United Nations Headquarters, as well as with United Nations funds and programmes based in New York. It also maintains regular contact, on behalf of the regional commissions, with permanent missions of States Members to the United Nations, relevant intergovernmental and non-governmental organizations and the general public. The Office acts as the global coordinating secretariat for the cooperative and interregional activities of the regional commissions. It provides the commissions with analysis and synthesis of developments as they occur during the course of meetings of the General Assembly and the Economic and Social Council and their subsidiary bodies, as well as United Nations inter-agency meetings held at Headquarters. It also provides substantive support for participation of the regional commissions in the Executive Committee on Economic and Social Affairs and represents the regional commissions at meetings of the subsidiary bodies of the United Nations System Chief Executives Board for Coordination and the United Nations Development Group.

## Outputs

17B.2 Representation of the five regional commissions at Headquarters at intergovernmental and intra-secretariat meetings; provision of information among the regional commissions, Headquarters, permanent missions of Member States in New York and the general public; and coordinating services among the regional commissions. The Office publishes a biennial newsletter in print and on the United Nations website, which is circulated to delegations, relevant United Nations funds and programmes, agencies of the United Nations system, other interested institutions and the general public.

17B.3 The Office is responsible for the preparation of the annual report of the Secretary-General on regional cooperation in the economic, social and related fields, which is submitted to the Economic and Social Council at its substantive session, and provides substantive servicing to the Council during its consideration of the item on regional cooperation.

**Resource requirements: Regional Commissions New York Office**

| | *Resources (thousands of United States dollars)* | | *Posts* | |
|---|---|---|---|---|
| *Category* | *2004-2005* | *2006-2007 (before recosting)* | *2004-2005* | *2006-2007* |
| Post | 1 481.8 | 1 481.8 | 6 | 6 |
| Non-post | 103.8 | 103.8 | — | — |
| **Total** | **1 585.6** | **1 585.6** | **6** | **6** |

17B.4 The amount of $1,585,600, at the maintenance level, comprises: (a) $1,481,800 for continuation of the existing six posts in the Regional Commissions New York Office; and (b) $103,800 for related non-post requirements, including other staff costs ($16,200), travel ($32,100), general operating expenses ($37,500), supplies and materials ($4,400) and furniture and equipment ($13,600).

# Annex

## Outputs produced in 2004-2005 not to be carried out in the biennium 2006-2007

| *A/58/6 paragraph* | *Output* | *Quantity* | *Reason for discontinuation* |
|---|---|---|---|
| **Subprogramme 1, Facilitating economic and social analysis** | | | |
| 18A.31 (a) (ii) | Ad hoc expert group meeting on financial system and resource mobilization | 1 | Completed |
| 18A.31 (a) (ii) | Ad hoc expert group meeting on spatial dimension of poverty and inequality | 1 | Completed |
| 18A.31 (b) (i) | Recurrent publication: African socio-economic indicators | 1 | Main issues will be incorporated in the *Economic Report on Africa* |
| 18A.31 (b) (i) | Recurrent publication: compendium of intra-African and related foreign trade statistics | 1 | The issue of intra-African and related foreign trade will be addressed in the recurrent publication of the *Annual Statistical Yearbook* |
| 18A.31 (b) (i) | Recurrent publication: integrated national and subregional economic, social and environmental indicators | 1 | Main parts of this output dealing with issues related to economic indicators will be incorporated in its main parts in the *Economic Report on Africa* |
| 18A.31 (b) (i) | Recurrent publication: newsletters on health and social conditions in Africa, especially in the areas of HIV/AIDS, tuberculosis and malaria | 1 | These issues will be covered in wider scope and better addressed in the ECA *Policy Research Report* |
| 18A.31 (b) (ii) | Non-recurrent publication: manual on forecasting economic growth in Africa | 1 | Completed |
| 18A.31 (b) (ii) | Non-recurrent publication: the banking system and domestic resource mobilization in Africa: youth, education, skills and employment | 1 | Completed |
| 18A.31 (b) (ii) | Non-recurrent publication: enhancing health systems in Africa | 1 | Completed |
| 18A.31 (b) (ii) | Non-recurrent publication: a study on the use of geographic information systems in national statistical offices for data collection and poverty mapping | 1 | Completed |
| 18A.31 (b) (ii) | Non-recurrent publication: poverty profiles of African countries | 1 | Completed |
| 18A.31 (b) (ii) | Non-recurrent publication: a study on the organization and management of national statistics offices/institutes | 1 | Completed |
| 18A.31 (b) (ii) | Non-recurrent publication: country case studies for the African Peer Review Mechanism | 1 | Completed |
| 18A.31 (b) (iii) | Technical material: regional statistical database | 1 | Completed |
| 18A.31 (b) (v) | Technical material: poverty maps of selected African countries | 1 | Completed |
| 18A.31 (c) (ii) | Workshops on selected subjects | 7 | Completed |

| A/58/6 paragraph | Output | Quantity | Reason for discontinuation |
|---|---|---|---|
| 18A.31 (c) (iv) | Field project: collaboration between the ECA and the Department of Economics, University of Pretoria, to support the Research Network for Development Policy Analysis | 1 | Completed |
| **Total subprogramme 1** | | **24** | |
| **Subprogramme 2, Fostering sustainable development** | | | |
| 18A.35 (a) (ii) | Parliamentary documentation: report on emerging issues in science and technology for sustainable development in Africa | 1 | Completed |
| 18A.35 (a) (iii) | Ad hoc expert group meeting on science and technology for sustainable development | 1 | Completed |
| 18A.35 (a) (iii) | Ad hoc expert group meeting on developing water resources for sustainable development | 1 | Completed |
| 18A.35 (b) (i) | Recurrent publication: bulletin on sustainable development in Africa | 1 | Will be published on a biennial instead of annual basis |
| 18A.35 (b) (ii) | Non-recurrent publication: subregional strategies for preventing and managing disaster-related food crises | 1 | Completed |
| 18A.35 (b) (ii) | Non-recurrent publication: review of the application of environment impact assessment in selected African countries | 1 | Completed |
| 18A.35 (c) (ii) | Workshop on natural resources accounting | 1 | Completed |
| 18A.35 (c) (ii) | Workshop on population, environment, agriculture and development | 1 | Completed |
| **Total subprogramme 2** | | **8** | |
| **Subprogramme 3, Strengthening development management** | | | |
| 18A.39 (a) (iii) | Ad hoc expert group meeting on measuring, assessing and reporting on government practices | 1 | Completed |
| 18A.39 (a) (iii) | Ad hoc expert group meeting on best practices in enhancing civil society organizations' role in corporate accountability | 1 | Completed |
| 18A.39 (b) (i) | Recurrent publication: African governance report | 1 | To ensure that only significant developments and their effects on African countries are properly analysed over a reasonable period of two years |
| 18A.39 (b) (i) | Recurrent publication: development management newsletter | 6 | To rationalize and adhere to subprogramme focus areas and major orientations in governance |
| 18A.39 (b) (ii) | Non-recurrent publication: public financial management and accountability in the context of budget transparency | 1 | Completed |
| 18A.39 (b) (ii) | Non-recurrent publication: national country reports on the status of governance | 1 | Completed |
| 18A.39 (b) (iv) | Technical material: databases of experts and networks on governance | 1 | Completed |

| *A/58/6 paragraph* | *Output* | *Quantity* | *Reason for discontinuation* |
|---|---|---|---|
| 18A.39 (c) (ii) | Workshops on selected subjects | 5 | Completed |
| **Total subprogramme 3** | | **17** | |
| **Subprogramme 4, Harnessing information for development** | | | |
| 18A.43 (a) (ii) | Parliamentary documentation: a report on progress made on geographical information development and impact | 1 | Completed |
| 18A.43 (a) (ii) | Parliamentary documentation: a report on national knowledge systems and the status of information access policies in Africa | 1 | Completed |
| 18A.43 (a) (iii) | Ad hoc expert group meeting on Africa and the World Summit on Information Society, phase II | 1 | Completed |
| 18A.43 (a) (iii) | Ad hoc expert group meeting on new trends on digital and virtual libraries | 1 | Completed |
| 18A.43 (a) (iii) | Ad hoc expert group meeting on geographical data as national asset | 1 | Completed |
| 18A.43 (b) (i) | Recurrent publication: information and communication technologies for development | 1 | To focus more on monitoring progress made in the formulation and implementation of national, sectoral and regional Information Communication Technology policies and strategies and making concrete recommendations to member States |
| 18A.43 (b) (ii) | Non-recurrent publication: digital libraries development: imperatives and best practices | 1 | Completed |
| 18A.43 (b) (ii) | Non-recurrent publication: integration of national geo-spatial data infrastructures within national information policies | 1 | Completed |
| 18A.43 (b) (ii) | Non-recurrent publication: the African position with regard to the World Summit on the Information Society | 1 | Completed |
| 18A.43 (c) (ii) | Workshop on African languages and content (indigenous knowledge) | 1 | Completed |
| 18A.43 (c) (ii) | Workshop on effective management and use of United Nations documentation for depository libraries and their key potential users | 2 | Completed |
| **Total subprogramme 4** | | **12** | |
| **Subprogramme 5, Promoting trade and regional integration** | | | |
| 18A.47 (a) (ii) | Ad hoc expert group meeting on capacity-building for market access | 1 | Completed |
| 18A.47 (a) (ii) | Ad hoc expert group meeting on financing the integration process in Africa | 1 | Completed |
| 18A.47 (b) (i) | Recurrent publication: *Assessment Report on Integration in Africa* | 1 | To ensure that only significant developments and their effects on African countries are properly analysed over a reasonable period of two years |

| A/59/6 paragraph | Output | Quantity | Reason for discontinuation |
|---|---|---|---|
| 18A.47 (b) (ii) | Non-recurrent publication: best practices in promoting intra-African trade and framework for effective trade facilitation in Africa | 1 | Completed |
| 18A.47 (b) (ii) | Non-recurrent publication: best practices related to the commercialization, privatization and corporatization of rail, air, road and maritime services in Africa | 1 | Completed |
| 18A.47 (b) (ii) | Non-recurrent publication: study on the feasibility of a continent-wide self-financing mechanism to sustain the African Union integration process | 1 | Completed |
| 18A.47 (c) (ii) | Workshops on selected subjects | 4 | Completed |
| **Total subprogramme 5** | | **10** | |
| **Subprogramme 6. Promoting the advancement of women** | | | |
| 18A.51 (a) (i) | Parliamentary documentation: a report on the application of time-use surveys and gender-disaggregated data for mainstreaming gender in national accounts and national budget | 1 | Completed |
| 18A.51 (a) (i) | Parliamentary documentation: a report on evaluating the effect of budgetary policies and strategies on poverty reduction | 1 | Completed |
| 18A.51 (a) (ii) | Ad hoc expert group meeting on a gender-awareness model for evaluating the impact of policies on poverty reduction | 1 | Completed |
| 18A.51 (a) (ii) | Ad hoc expert group meeting on capacity-building for gender mainstreaming | 1 | Completed |
| 18A.51 (a) (ii) | Ad hoc expert group meeting on measuring and integrating time-use data in national accounts and national budget | 1 | Completed |
| 18A.51 (b) (ii) | Non-recurrent publication: measuring and integrating time-use and data in national accounts and national budget | 1 | Completed |
| 18A.51 (b) (ii) | Non-recurrent publication: a gender-awareness model for evaluating the impact of budgetary policies on poverty reduction | 1 | Completed |
| 18A.51 (b) (iv) | Technical material: development of a gender-awareness macroeconomic model to evaluate policies | 1 | Completed |
| 18A.51 (c) (ii) | Workshop on the application of an easy reference guide for integrating women's work in the non-market economy in national accounts and national budgets | 4 | Completed |
| 18A.51 (c) (ii) | Workshop on gender mainstreaming in national policies | 2 | Completed |
| 18A.51 (c) (iii) | Field project on improvement of the business skills of women entrepreneurs | 1 | Completed |
| **Total subprogramme 6** | | **15** | |

| A/58/6 paragraph | Output | Quantity | Reason for discontinuation |
|---|---|---|---|
| **Subprogramme 7. Supporting subregional activities for development** | | | |
| 18A.56 (a) (iii) | Ad hoc expert group meeting on subregional strategies for foreign direct investments in North Africa | 1 | Completed |
| 18A.58 (a) (iii) | Ad hoc expert group meeting on economic impact of conflicts in West Africa | 1 | Completed |
| 18A.58 (a) (iii) | Ad hoc expert group meeting on the impact of HIV/AIDS in West Africa | 1 | Completed |
| 18A.60 (a) (iii) | Ad hoc expert group meeting on trade and development and the World Trade Organization: issues for Central African countries | 1 | Completed |
| 18A.60 (b) (ii) | Non-recurrent publication: recent developments in the oil and gas industry in Central Africa | 1 | Completed |
| 18A.62 (a) (iii) | Ad hoc expert group meeting on trade and development and the World Trade Organization: issues for Eastern Africa | 1 | Completed |
| 18A.62 (a) (iii) | Ad hoc expert group meeting on status on governance in Eastern Africa | 1 | Completed |
| 18A.64 (a) (iii) | Ad hoc expert group meeting on sustainable energy: a framework for new and renewable energy in Southern Africa | 1 | Completed |
| 18A.64 (a) (iii) | Ad hoc expert group meeting on the status of governance in Southern Africa: review and validation of country reports | 1 | Completed |
| 18A.64 (a) (iii) | Ad hoc expert group meeting on harmonization of mineral resources development policies, standards and regulatory framework in Southern Africa | 1 | Completed |
| 18A.56 (a) (ii)<br>18A.58 (a) (ii)<br>18A.60 (a) (ii)<br>18A.62 (a) (ii)<br>18A.64 (a) (ii) | Parliamentary documentation: a report on the decade review of the implementation of the Dakar and Beijing Platform in each of the five subregions | 5 | Completed |
| 18A.56 (a) (ii)<br>18A.58 (a) (ii)<br>18A.60 (a) (ii)<br>18A.62 (a) (ii)<br>18A.64 (a) (ii) | Parliamentary documentation: a report of the status of information for development activities in each of the five subregions | 5 | Completed |
| 18A.56 (a) (ii)<br>18A.64 (a) (ii) | Parliamentary documentation: a report on the status of implementation of the 1993 System of National Accounts in North Africa | 2 | Completed |
| 18A.58 (a) (ii) | Parliamentary documentation: a report on the status of monetary integration in West Africa | 1 | Completed |
| 18A.62 (a) (ii) | Parliamentary documentation: a report on the impact of HIV/AIDS on selected Eastern African countries | 1 | Completed |

| *A/58/6 paragraph* | *Output* | *Quantity* | *Reason for discontinuation* |
|---|---|---|---|
| 18A.56 (b) (i)<br>18A.58 (b) (i)<br>18A.60 (b) (i)<br>18A.62 (b) (i)<br>18A.64 (b) (i) | Recurrent publication: a report on economic and social conditions in each of the five subregions | 10 | These activities will be undertaken within the context of the flagship publication, *Economic Report on Africa*, under subprogramme 1 to avoid the duplication of effort |
| 18A.56 (b) (ii) | Non-recurrent publication: subregional strategies for foreign direct investments in North Africa | 1 | Completed |
| 18A.56 (b) (ii) | Non-recurrent publication: impact of HIV/AIDS on selected North African economies | 1 | Completed |
| 18A.56 (b) (ii) | Non-recurrent publication: subregional water development report | 1 | Completed |
| 18A.60 (b) (ii) | Non-recurrent publication: recent developments in oil and gas industry in Central Africa | 1 | Completed |
| 18A.60 (b) (ii) | Non-recurrent publication: trade and development and the World Trade Organization: issues for Central African countries | 1 | Completed |
| 18A.62 (b) (ii) | Non-recurrent publication: statistical estimation of average exit time measure of poverty in Eastern Africa | 1 | Completed |
| 18A.62 (b) (ii) | Non-recurrent publication: trade and development and the World Trade Organization: issues for African countries | 1 | Completed |
| 18A.64 (b) (ii) | Non-recurrent publication: harmonization of mineral resources development policies, standards and regulatory framework in Southern Africa | 1 | Completed |
| 18A.64 (b) (ii) | Non-recurrent publication: sustainable energy: a framework for new and renewable energy in Southern Africa | 1 | Completed |
| 18A.64 (b) (ii) | Non-recurrent publication: statistical estimation of average exit time measure of poverty in Southern Africa | 1 | Completed |
| 18A.56 (b) (iv)<br>18A.58 (b) (iv)<br>18A.60 (b) (iv)<br>18A.62 (b) (iv) | Technical material: subregional database of experts and networks on governance | 5 | Completed |
| 18A.56 (c) (ii)<br>18A.58 (c) (ii) | Workshop on development perspectives: the challenge of water and environment | 2 | Completed |
| 18A.56 (c) (ii)<br>18A.58 (c) (ii)<br>18A.60 (c) (ii)<br>18A.62 (c) (ii)<br>18A.64 (c) (ii) | Workshop on the labour market and employment | 5 | Completed |

| A/58/6 paragraph | Output | Quantity | Reason for discontinuation |
|---|---|---|---|
| 18A.56 (c) (ii)<br>18A.58 (c) (ii)<br>18A.60 (c) (ii)<br>18A.64 (c) (ii) | Workshop on aapplication of the easy reference guide to reflect gender in national accounts and national budgets | 4 | Completed |
| 18A.56 (c) (ii)<br>18A.58 (c) (ii)<br>18A.60 (c) (ii)<br>18A.62 (c) (ii)<br>18A.64 (c) (ii) | Workshop on economic and corporate governance and accountability | 5 | Completed |
| 18A.64 (c) (ii) | Workshop on impact of HIV/AIDS on selected Southern African economies with focus on smallholder agriculture | 1 | Completed |
| 18A.64 (c) (ii) | Workshop on implementation of existing transit transport agreements and their impact on cost reduction along transit corridors | 1 | Completed |
| 18A.64 (c) (ii) | Workshop on Africa: integrated resources planning and management (water, energy and mining) | 1 | Completed |
| 18A.56 (c) (iii)<br>18A.58 (c) (iii)<br>18A.60 (c) (iii)<br>18A.62 (c) (iii)<br>18A.64 (c) (iii) | Field project on support to national statistical offices for implementation of the 1993 System of National Accounts | 5 | Completed |
| **Total subprogramme 7** | | **73** | |
| **Grand Total:** | | **159** | |